

PRINCE2-Exams

Exam Questions PRINCE2-Foundation

PRINCE2 Foundation exam



NEW QUESTION 1

- (Exam Topic 2)

According to the 'continued business justification' principle, what must project benefits be aligned to?

- A. Regular deliveries throughout the project
- B. The business objectives
- C. The direction of the project board
- D. The technology available

Answer: B

Explanation:

Reference <https://www.whatisprince2.net/prince2-principle-continued-business-justification.php>

NEW QUESTION 2

- (Exam Topic 2)

Identify the missing word in the following sentence.

[?] is the measurable decline resulting from a negative outcome.

- A. An exception
- B. A dis-benefit
- C. An off-specification
- D. A risk

Answer: B

NEW QUESTION 3

- (Exam Topic 2)

Within which integrated element does PRINCE2 set minimum requirements?

- A. Themes
- B. Processes
- C. Principles
- D. Project environment

Answer: A

NEW QUESTION 4

- (Exam Topic 2)

Which PRINCE2 principle is supported by the setting of tolerances for the three levels of plan?

- A. Manage by stages
- B. Manage by exception
- C. Continued business justification
- D. Learn from experience

Answer: B

NEW QUESTION 5

- (Exam Topic 2)

How does the 'managing product delivery' process achieve its purpose?

- A. By agreeing requirements for how project work should be undertaken
- B. By producing highlight reports to enable the project board to oversee the work
- C. By requiring the project manager to produce and monitor team plans
- D. By escalating issues and risks that cannot be resolved within stage tolerance

Answer: A

NEW QUESTION 6

- (Exam Topic 2)

Which statement is CORRECT about the customer and suppliers of a project in a commercial environment?

- A. Each party may have their own business case for undertaking the project
- B. Both parties must apply the same external governance to the project
- C. The risk appetite should be collaboratively set before the project starts
- D. Management systems need to be unified for successful project delivery

Answer: A

NEW QUESTION 7

- (Exam Topic 2)

How does applying the 'focus on products' principle help to ensure that stakeholder expectations are met?

- A. By providing a common understanding of the products required
- B. By providing the tolerances for the project manager's objectives
- C. By providing roles descriptions for the project management team
- D. By providing the justification for the project

Answer: A

NEW QUESTION 8

- (Exam Topic 2)

Which is a true statement about acceptance criteria?

- A. Acceptance criteria are used to produce the customer's quality expectations
- B. Acceptance criteria are less specific and precise than customer's quality expectations
- C. Once agreed, acceptance criteria CANNOT be changed
- D. Acceptance criteria should be agreed between the customer and the supplier

Answer: D

NEW QUESTION 9

- (Exam Topic 2)

How does the project board use the 'manage by stages' principle to control the project?

- A. By approving the project management team
- B. By reviewing project viability at defined intervals
- C. By ensuring that the benefits are managed and controlled
- D. By reviewing previous project closure documentation

Answer: B

Explanation:

Reference

http://prince2.wiki/Manage_by_stages

NEW QUESTION 10

- (Exam Topic 2)

Whose approval is needed to replace a Stage Plan with an Exception Plan?

- A. Corporate or programme management
- B. Project Board
- C. Project Manager
- D. Team Manager

Answer: B

NEW QUESTION 10

- (Exam Topic 2)

Which is a purpose of the Managing a Stage Boundary process?

- A. Provide the Project Board with sufficient information for approving the next stage
- B. Approve the next Stage Plan
- C. Review and close any risks and issues identified during the previous stage
- D. Control the link between the Project Manager and the Team Manager(s)

Answer: A

NEW QUESTION 13

- (Exam Topic 2)

According to the 'defined roles and responsibilities' principle, what must be represented in the project management team?

- A. Project board, project manager and project assurance roles
- B. Directing, managing and delivering levels
- C. Business, user and supplier interests
- D. Corporate, programme management or the customer parties

Answer: C

Explanation:

Reference

http://prince2.wiki/Define_roles_and_responsibilities

NEW QUESTION 16

- (Exam Topic 2)

Which is a purpose of the Risk theme?

- A. Establish a procedure to ensure every change is agreed by the relevant authority before it takes place

- B. Establish a cost-effective procedure to identify, assess and control uncertainty
- C. Establish mechanisms to control any unacceptable deviations from plan
- D. Establish mechanisms to manage risks at the corporate or programme level of an organization

Answer: B

NEW QUESTION 17

- (Exam Topic 2)

Which is an objective of the 'controlling a stage' process?

- A. To review the business justification for the project
- B. To replan the current stage when directed
- C. To develop products to defined quality criteria
- D. To produce a learn plan for the work package

Answer: D

NEW QUESTION 20

- (Exam Topic 2)

Which is one of the six aspects of project performance to be managed?

- A. Efficiency
- B. Timescales
- C. Estimate
- D. Work

Answer: B

Explanation:

Reference

http://prince2.wiki/Introduction:_The_PRINCE2_Foundation_Training_Manual#Six_variables_.2F_six_perform

NEW QUESTION 23

- (Exam Topic 2)

Which statement about the quality review technique is FALSE?

- A. It enables a check to be made on a product's fitness for purpose
- B. It defines the quality responsibilities of the project team
- C. It supports the management of future changes by providing a baseline for a product
- D. It is used to gain wider acceptance of a product by involving key interested parties

Answer: B

NEW QUESTION 26

- (Exam Topic 2)

Which is an objective of the 'directing a project' process?

- A. To tailor the project's products and roles so that the project suits the circumstances
- B. To respond to the project mandate by starting up a project
- C. To provide an interface between the project and corporate management
- D. To ensure the stage products are delivered to the stated quality standards

Answer: C

Explanation:

Reference:

<https://www.greycampus.com/opencampus/prince-2-practitioner/purpose-of-directing-a-project-process-in-princ>

NEW QUESTION 28

- (Exam Topic 2)

Which is part of quality control?

- A. Undertaking quality reviews
- B. Writing product descriptions
- C. Providing assurance that the project is being conducted properly
- D. Documenting the customer's quality expectations

Answer: A

Explanation:

Reference

http://prince2.wiki/Quality#Part_2:_Quality_Control_Introduction

NEW QUESTION 29

- (Exam Topic 2)

How should the "managing a stage boundary" process be used towards the end of a project's final delivery stage?

- A. To plan the activities of the closing a project' process
- B. To implement any exception plan requests from the project board
- C. To create a benefits management approach for corporate, programme management or the customer
- D. To review an issue received from a team manager

Answer: A

NEW QUESTION 32

- (Exam Topic 2)

Which is a purpose of a Project Product Description?

- A. Records the costs and timescales for delivery of the project's final product
- B. Shows the dependencies between the project's products to aid planning
- C. Provides a list of all the products to be delivered by the project
- D. Defines what the project must deliver in order to gain acceptance

Answer: D

NEW QUESTION 36

- (Exam Topic 2)

Which is a recommended quality review team role?

- A. Project Manager
- B. Assurance
- C. Chair
- D. Producer

Answer: C

NEW QUESTION 37

- (Exam Topic 2)

What is the change authority role permitted to authorize?

- A. Risks to the project
- B. Adjustments to the limits on the change budget
- C. Changes to stage tolerance
- D. Changes to the project that do not exceed a defined budget

Answer: D

NEW QUESTION 39

- (Exam Topic 2)

Which process has the objective of confirming that acceptance criteria have been met?

- A. Controlling a stage
- B. Directing a project
- C. Managing product delivery
- D. Closing a project

Answer: D

NEW QUESTION 41

- (Exam Topic 2)

Which product describes the method the project will use to engage with corporate, programme management or the customer?

- A. Quality management approach
- B. Communication management approach
- C. Change control approach
- D. Benefits management approach

Answer: A

NEW QUESTION 42

- (Exam Topic 2)

What product would enable the Project Manager to review how a Work Package is performing against its cost tolerance?

- A. Configuration Item Record
- B. Quality Register
- C. Highlight Report
- D. Checkpoint Report

Answer: D

NEW QUESTION 44

- (Exam Topic 2)

Identify the missing word in the following sentence. The risk response type [?] can be used to respond to a threat and an opportunity.

- A. Avoid
- B. Reduce
- C. Share
- D. Transfer

Answer: C

NEW QUESTION 45

- (Exam Topic 2)

Identify the missing word(s) in the following sentence. During a quality review meeting [?] any identified defects.

- A. a solution should be designed for
- B. an issue should be created for
- C. the agreed actions should be recorded for
- D. the chair will approve the solution to

Answer: C

NEW QUESTION 46

- (Exam Topic 2)

Which describes a project benefit?

- A. A specialist product of the project
- B. The result of a change derived from using the project's products
- C. An uncertain result caused by project actions
- D. A measurable improvement resulting from an outcome

Answer: D

NEW QUESTION 50

- (Exam Topic 2)

How should the Team Manager report that tolerances are forecast to be exceeded?

- A. Create an Exception Report
- B. Create a Highlight Report
- C. Raise an issue
- D. Grant a concession

Answer: C

NEW QUESTION 54

- (Exam Topic 2)

Which product identifies how often stakeholders require information?

- A. Communication management approach
- B. Lessons report
- C. Configuration item record
- D. Benefits management approach

Answer: A

NEW QUESTION 55

- (Exam Topic 2)

What is an advantage of dividing the project into stages?

- A. Detailed plans can be prepared closer to the time events will take place
- B. the project board can delegate management of the project to team managers
- C. The project can be authorized by the project manager on a stage by stage basis
- D. The project brief can be updated towards the end of each stage

Answer: A

NEW QUESTION 57

- (Exam Topic 2)

How many management stages should a PRINCE2 project consist of?

- A. Start up stage, initiation stage and at least one other management stage to cover the remainder of the project
- B. Start up stage, at least one other management stage to cover the remainder of the project and a closing stage
- C. Initiation stage and at least one other management stage to cover the remainder of the project
- D. Start up stage, initiation stage and a closing stage

Answer: C

NEW QUESTION 61

- (Exam Topic 2)

Identify the missing words in the following sentence.

The 'directing a project' process starts when [?] and is triggered by the request to initiate a project.

- A. the 'starting up a project' process is completed
- B. the project mandate has been approved by the project board
- C. the project board has agreed the project strategies
- D. corporate, programme management or the customer have authorized a project

Answer: A

Explanation:

Reference <https://www.siliconbeachtraining.co.uk/blog/prince2-directing-project-process-dp>

NEW QUESTION 63

- (Exam Topic 2)

How does the use of product descriptions support the 'focus on products' principle?

- A. By documenting the scope tolerance for the project
- B. By documenting the quality expected by the customer
- C. By documenting the costs for the product
- D. By documenting the delivery date for the product

Answer: B

Explanation:

Reference
http://prince2.wiki/Focus_on_products

NEW QUESTION 66

- (Exam Topic 2)

Which describes a risk effect?

- A. The uncertainty expressed as a negative or favourable occurrence
- B. The issue which is affecting the project and has resulted in a risk
- C. The impact(s) on the project objectives should the threat or opportunity occur
- D. The change in the status of a risk in response to actions taken to control it

Answer: C

NEW QUESTION 67

- (Exam Topic 2)

Which process provides information for the project board to review a completed stage and confirm continued business justification?

- A. Controlling a stage
- B. Closing a project
- C. Directing a project
- D. Managing a stage boundary

Answer: D

Explanation:

Reference <https://www.prince2.com/uk/prince2-processes>

NEW QUESTION 70

- (Exam Topic 2)

Identify the missing words in the following sentence.

The 'managing a stage boundary' process should be executed [?] a management stage.

- A. when a stage plan has been prepared for
- B. at the beginning of
- C. when all the delivery steps have been completed within
- D. at, or close to the end of,

Answer: D

Explanation:

Reference https://publications.axelos.com/Prince2Agile2015/content.aspx?showNav=true&expandNav=true&page=cros_1

NEW QUESTION 73

- (Exam Topic 2)

Which is an objective of the 'starting up a project' process?

- A. To approve the initiation stage
- B. To select the project mandate

- C. To define the project quality management approach
- D. To appoint the project management team

Answer: A

Explanation:

Reference
http://prince2.wiki/Starting_Up_a_Project#Purpose

NEW QUESTION 77

- (Exam Topic 2)

Identify the missing words in the following sentence.

The project manager [?] for day-to-day management of the project.

- A. and the project board are responsible
- B. and the team manager(s) are accountable
- C. has responsibility
- D. decides who is responsible

Answer: C

Explanation:

Reference
http://prince2.wiki/Directing_a_Project

NEW QUESTION 81

- (Exam Topic 2)

Where can people who join a project after initiation quickly and easily find information about how the project is being managed?

- A. Project brief
- B. Project initiation documentation
- C. Project mandate
- D. Project product description

Answer: B

NEW QUESTION 84

- (Exam Topic 2)

Which is one of the three levels of plan in PRINCE2?

- A. Benefits Review Plan
- B. Programme Plan
- C. Team Plan
- D. Project Brief

Answer: C

NEW QUESTION 85

- (Exam Topic 2)

Which is part of quality control?

- A. Document the project's acceptance criteria in the Project Product Description
- B. Define the quality responsibilities of those involved in the production of the products
- C. Produce quality records to show that the planned quality activities have been carried out
- D. Maintain the corporate organization's quality management system

Answer: C

NEW QUESTION 86

- (Exam Topic 2)

According to PRINCE2, which characteristic is necessary for an effective project board?

- A. An ability to delegate
- B. An attention to detail
- C. A calm management style
- D. A 'problem-solving' approach

Answer: A

Explanation:

Reference <https://www.prince2primer.com/project-board/>

NEW QUESTION 88

- (Exam Topic 2)

Which control must be used as a minimum requirement for applying the 'progress' theme?

- A. A project plan
- B. Tolerances
- C. An Issue register
- D. Highlight reports

Answer: B

NEW QUESTION 93

- (Exam Topic 2)

Which of the following is the Business Case used for during the Managing a Stage Boundary process?

- A. Enable the Project Board to decide whether or not to authorize the project
- B. Justify the continuing viability of the project
- C. Enable the Project Board to decide whether or not to authorize project closure
- D. Justify the initiation of a project

Answer: B

NEW QUESTION 98

- (Exam Topic 2)

What is performed as part of the recommended risk management procedure?

- A. A budget to investigate issues is allocated
- B. Risk management practices are reviewed to ensure that they are performed effectively
- C. Information about risks to the projects is sent to project stakeholders
- D. Conflicts between the project and the programme board are resolved

Answer: A

Explanation:

Reference

<https://www.greycampus.com/opencampus/prince-2-foundation/prince2-risk-management-procedure>

NEW QUESTION 101

- (Exam Topic 2)

Which risk response is applied on a pain/gain basis?

- A. Share
- B. Accept
- C. Exploit
- D. Enhance

Answer: A

Explanation:

Reference <https://www.prince2primer.com/prince2-2017-risk-responses-and-planning/>

NEW QUESTION 102

- (Exam Topic 2)

Why is the 'learn from experience' principle applied to a project?

- A. To enable the project team to repeat successes from previous projects
- B. To enable the project team to develop a business case for the project
- C. To allow the project to be divided into management stages
- D. To enable the project team to use tolerances to delegate authority

Answer: A

Explanation:

Reference https://link.springer.com/chapter/10.1007/978-3-319-23000-9_4

NEW QUESTION 107

- (Exam Topic 2)

Which report must be used to inform the project board of a predicted deviation from agreed stage limits?

- A. End stage report
- B. Checkpoint report
- C. Highlight report
- D. Exception report

Answer: D

NEW QUESTION 110

- (Exam Topic 2)

Identify the missing word in the following sentence.

The PRINCE2 method addresses project management with four integrated elements: principles, themes, [?] and tailoring PRINCE2 to the project environment.

- A. activities
- B. processes
- C. products
- D. quality

Answer: B

Explanation:

Reference

<http://www.innolead.co.bw/index.php/inno-content/cid/27/prince2/>

NEW QUESTION 112

- (Exam Topic 2)

Which is an objective of the 'managing a product delivery' process?

- A. To ensure the business case is regularly reviewed
- B. To assess whether the stage products have been approved
- C. To deliver the planned specialist products within tolerance
- D. To request authorization to start the next stage

Answer: C

Explanation:

Reference

http://prince2.wiki/Managing_Product_Delivery#Objective

NEW QUESTION 114

- (Exam Topic 2)

Why can PRINCE2 be applied to any type of project?

- A. Because it provides the project manager with procedures for managing project risks and issues
- B. Because it allows each member of the project management team to fully understand their role and responsibilities
- C. Because it separates the management of the project from the specialist work needed to deliver the products
- D. Because it provides the project manager with a planning procedure to plan the project more effectively

Answer: B

Explanation:

Reference <https://www.prince2.com/uk/prince2-methodology>

NEW QUESTION 116

- (Exam Topic 2)

What is a supplier of a PRINCE2 project responsible for?

- A. Providing the project mandate
- B. Providing resources to deliver the project outputs
- C. Establishing the project's governance
- D. Realizing the benefits from the project

Answer: B

Explanation:

Reference

<http://prince2.wikidot.com/senior-supplier>

NEW QUESTION 118

- (Exam Topic 2)

When is the 'managing a stage boundary' process used?

- A. Immediately after the project board has authorized the previous stage
- B. Immediately after the project board has authorized the next stage
- C. Near the end of each stage
- D. Near the end of delivery stages

Answer: D

NEW QUESTION 119

- (Exam Topic 2)

Which of the following refers to the actions identified to bring a situation to a level where exposure to a risk is acceptable?

- A. Risk category
- B. Risk description
- C. Risk response
- D. Risk status

Answer: C

NEW QUESTION 122

- (Exam Topic 2)

Who is responsible for documenting any tailoring of the business case theme?

- A. Executive
- B. Business project assurance
- C. Project manager
- D. Corporate management

Answer: C

NEW QUESTION 123

- (Exam Topic 2)

Which process monitors work that has been assigned to a team manager?

- A. Controlling a stage
- B. Directing a project
- C. Managing a stage boundary
- D. Managing product delivery

Answer: D

Explanation:

Reference <https://www.whatisprince2.net/prince2-process-managing-product-delivery.php>

NEW QUESTION 126

- (Exam Topic 2)

Which statement about project roles is CORRECT?

- A. The project organization must be defined using the roles and responsibilities in PRINCE2
- B. The project team structure defined in PRINCE2 must be used, but other roles may be added
- C. The project board roles defined in PRINCE2 must be used, but other roles can be defined as required
- D. Any role can be defined as required the responsibilities defined in PRINCE2 are fulfilled

Answer: C

NEW QUESTION 130

- (Exam Topic 2)

How are team managers involved in tailoring PRINCE2 suit the project?

- A. Team managers are accountable for the tailoring of the work packages
- B. Team managers may advice on tailoring to improve the management of work packages
- C. Team managers should not be involved in tailoring PRINCE2
- D. Team managers should document the tailoring of the work packages

Answer: B

NEW QUESTION 131

- (Exam Topic 2)

How does the project plan help to support the 'manage by stages' principle?

- A. By identifying the customer's quality expectations
- B. By defining products to ensure they are fit for purpose
- C. By identifying the major control points and milestones
- D. By estimating the timescales and costs of the project

Answer: C

Explanation:

Reference

http://prince2.wiki/Manage_by_stages

NEW QUESTION 132

- (Exam Topic 2)

Which are advantages of a clear end to a project?

- * 1. No further costs will be incurred by the project
- * 2. Project products will be transferred to operations and support
- * 3. All benefits will have been achieved
- * 4. The project brief will be re-baselined

- A. 1 and 2
- B. 2 and 3
- C. 3 and 4
- D. 1 and 4

Answer:

A

Explanation:

Reference

http://prince2.wiki/Closing_a_Project

NEW QUESTION 137

- (Exam Topic 2)

Which are objectives of the 'managing a stage boundary' process?

- * 1. To control the link between the people managing the project and the people producing the products
- * 2. To approve requests for change received during the completed stage
- * 3. To provide information to the project board on the performance of the current stage
- * 4. To review and, if necessary, update the project management team structure and role descriptions

- A. 1 and 2
- B. 2 and 3
- C. 3 and 4
- D. 1 and 4

Answer: C

Explanation:

Reference

http://prince2.wiki/Managing_a_Stage_Boundary#Objective

NEW QUESTION 141

- (Exam Topic 2)

Which is a purpose of the Starting up a Project process?

- A. Provide information so a decision can be made as to whether a project is viable and worthwhile to initiate
- B. Define the means of communication between the project and corporate or programme management
- C. Define the project controls
- D. Record any identified risks in the Risk Register

Answer: A

NEW QUESTION 142

- (Exam Topic 2)

Which process provides the Project Board with sufficient information for it to review the success of a completed stage and confirm continued business justification?

- A. Controlling a Stage
- B. Closing a Project
- C. Directing a Project
- D. Managing a Stage Boundary

Answer: D

NEW QUESTION 144

- (Exam Topic 2)

Which theme estimates the cost of delivering the project?

- A. Business case
- B. Change
- C. Plans
- D. PROGEESS

Answer: A

Explanation:

Reference

http://prince2.wiki/Business_Case

NEW QUESTION 145

- (Exam Topic 2)

When should the level of tailoring be defined?

- A. During the initiation stage
- B. When reviewing what has been learned to date
- C. As a response to issues and risks experienced
- D. Before the project is triggered by the project mandate

Answer: C

Explanation:

Reference <https://www.prince2primer.com/tailoring-prince2-methodology/>

NEW QUESTION 150

- (Exam Topic 2)

Which is an objective of the 'initiating a project' process?

- A. To ensure that baselines are established and controlled
- B. To ensure that the business case is kept under review
- C. To ensure that the planned products are delivered within tolerances
- D. To ensure that user acceptance of the products is confirmed

Answer: C

Explanation:

Reference

http://prince2.wiki/Initiating_a_Project#Objective

NEW QUESTION 152

- (Exam Topic 2)

Which statement describes the context of the 'initiating a project' process?

- A. The project is viewed from the perspective of the project board in this process
- B. This process should result in key stakeholders being committed to the project
- C. This process is triggered by the assembly of the project brief
- D. The 'controlling a stage' process will start immediately after this process

Answer: B

NEW QUESTION 155

- (Exam Topic 2)

According to the 'continued business justification' principle, when is a justifiable reason for a project FIRST needed?

- A. After the executive has been appointed
- B. When authorized by the corporate, programme management or the customer
- C. Before work to start the project commences
- D. When an organization produces its business plans

Answer: C

Explanation:

Reference:

http://prince2.wiki/Continued_business_justification

NEW QUESTION 157

- (Exam Topic 2)

Identify the missing words in the following sentence. A risk budget is a sum of money included in the [?] and set aside to fund specific management responses to a project's threats and opportunities.

- A. change budget
- B. project budget
- C. project's cost tolerance
- D. project's risk tolerance

Answer: B

NEW QUESTION 158

- (Exam Topic 2)

What is an advantage of applying the 'learn from experience' principle?

- A. It allows the project board to delegate cost tolerances to the project manager
- B. It allows the project team to fully understand their roles and responsibilities
- C. It allows the project manager to delegate time tolerances to the team managers
- D. It allows the project team to identify improvements to be made during the project

Answer: D

NEW QUESTION 162

- (Exam Topic 2)

Why is the 'initiating a project' process used?

- A. To decide which project approach is suitable for the project
- B. To fully understand how the project objectives will be achieved before committing significant resources
- C. To produce the required work packages
- D. To enable corporate or programme management to give authorization to deliver a project

Answer: B

Explanation:

Reference <https://www.whatisprince2.net/prince2-process-initiating-a-project.php>

NEW QUESTION 165

- (Exam Topic 2)

Which is a difference between management and technical stages?

- A. Management stages require planning and technical stages do not
- B. Technical stages can overlap and management stages cannot
- C. Management stages deliver products and technical stages do not
- D. Technical stages require resources and management stages do not

Answer: B

NEW QUESTION 169

- (Exam Topic 2)

Where should decisions regarding the tailoring of the project be recorded?

- A. Project brief
- B. Project initiation documentation
- C. Project mandate
- D. Stage plan

Answer: D

NEW QUESTION 172

- (Exam Topic 2)

Which is a minimum requirement when applying the 'risk' theme?

- A. To identify and ring-fence an explicit risk budget within the project's budget
- B. To describe the probability impact grid in the risk management approach
- C. To appoint project assurance to maintain the risk register during initiation
- D. To assess if risks might have a material impact on business justification

Answer: D

NEW QUESTION 177

- (Exam Topic 2)

Which is a responsibility of the project board?

- A. To manage the team managers and project support
- B. To ensure production of the project's outputs
- C. To ensure effective communication with external stakeholders
- D. To implement the change control approach

Answer: C

Explanation:

Reference:

http://prince2.wiki/Organization#Project_Board

NEW QUESTION 179

- (Exam Topic 2)

Which approach must be followed as a minimum requirement for applying the plans theme?

- A. Activity-based planning
- B. Product-based planning
- C. Agile
- D. Risk management

Answer: B

NEW QUESTION 184

- (Exam Topic 2)

Which are characteristics of stakeholders?

- * 1. They are often affected by the project
- * 2. They agree with every project objective
- * 3. They are only/always external to the corporate organization
- * 4. They typically interact with the project

- A. 1 and 2
- B. 2 and 3
- C. 3 and 4

D. 1 and 4

Answer: D

Explanation:

Reference <https://www.prince2.com/blog/how-to-identify-stakeholders/>

NEW QUESTION 188

- (Exam Topic 2)

What is the project manager role responsible for?

- A. Approving the completion of each management stage
- B. Ensuring that the project produces the required products
- C. Defining the project-level tolerances
- D. Verifying that the project gives value for money

Answer: B

Explanation:

Reference

http://prince2.wiki/Project_Manager

NEW QUESTION 189

- (Exam Topic 2)

What is established during the 'initiating a project' process?

- A. The agreed protect acceptance criteria
- B. The need for a configuration library
- C. A plan for the work or project initiation
- D. An understanding of the project's funding

Answer: A

NEW QUESTION 193

- (Exam Topic 2)

What theme estimates the cost of delivering the project?

- A. Business Case
- B. Change
- C. Plans
- D. Progress

Answer: C

NEW QUESTION 195

- (Exam Topic 2)

Which is a purpose of a quality register?

- A. To record the quality management approach for a product
- B. To issue a unique reference number for each product
- C. To detail the number and type of quality activities to be conducted
- D. To identify corrective actions that are required after an audit by quality assurance

Answer: C

Explanation:

Reference

http://prince2.wiki/Quality#The_Quality_Register

NEW QUESTION 196

- (Exam Topic 2)

What should be considered when defining the number of management stages in a project?

- A. When the team managers are available
- B. When key decisions need to be made
- C. When highlight reports will be submitted
- D. When project support will be available

Answer: B

Explanation:

Reference <https://www.prince2primer.com/prince2-management-and-technical-stages/>

NEW QUESTION 198

- (Exam Topic 2)

How does the 'managing product delivery' process ensure that the team manager's perspective is provided in a work package?

- A. The work packages are defined by the team manager and supported by a team plan
- B. the work packages provided by the project manager are agreed by the team manager
- C. The team plans are checked by project assurance against the work packages
- D. The stage plan covering the work packages is created with input from the team manager

Answer: B

NEW QUESTION 202

- (Exam Topic 2)

Which is a purpose of the 'controlling a stage' process?

- A. To review the success of the project at the end of a management stage
- B. To agree work package acceptance and delivery requirements
- C. To produce regular highlight reports for the project board
- D. To re-plan the current stage and the project when requested

Answer: C

NEW QUESTION 203

- (Exam Topic 2)

Which process ensures that key roles and responsibilities are allocated before a decision is made to initiate a project?

- A. Managing Product Delivery
- B. Initiating a Project
- C. Managing a Stage Boundary
- D. Starting up a Project

Answer: D

NEW QUESTION 207

- (Exam Topic 2)

Why is it necessary to apply the 'defined roles and responsibilities' principle?

- A. Because the people involved in a project should know what is expected of them
- B. Because the project management team should be cross-functional
- C. Because the user and supplier interests should be involved on a need-to-know basis
- D. Because the project manager should represent all the stakeholders of the project

Answer: A

NEW QUESTION 208

- (Exam Topic 2)

Which is a purpose of the 'directing a project' process?

- A. To exercise overall control over the project
- B. To take corrective action to control risks and issues
- C. To do the minimum in order to decide whether the project is feasible
- D. To update the project plan before the next stage

Answer: A

Explanation:

Reference

http://prince2.wiki/Directing_a_Project#Purpose

NEW QUESTION 212

- (Exam Topic 2)

Which is a FALSE statement about technical stages?

- A. Can overlap with other technical stages
- B. Typified by the use a particular set of specialist skills
- C. Include the Managing a Stage Boundary process activities
- D. Can span more than one management stage

Answer: C

NEW QUESTION 214

- (Exam Topic 2)

Which should be provided by corporate or programme management before the Starting up a Project process commences?

- A. A Project Brief
- B. Sufficient information to identify the prospective Executive
- C. The Project Initiation Documentation

D. Authority to initiate a project

Answer: B

NEW QUESTION 216

- (Exam Topic 2)

Which is a responsibility of a risk owner?

- A. Identify risks to the project that might occur in their department
- B. Own and authorize the use of the risk budget to fund risk responses
- C. Manage, monitor and control all aspects of an assigned risk
- D. Determine project risk appetite

Answer: C

NEW QUESTION 220

- (Exam Topic 2)

Which PRINCE2 principle ensures that members of the project management team know what they are expected to contribute?

- A. Manage by exception
- B. Learn from experience
- C. Tailor to suit the project environment
- D. Defined roles and responsibilities

Answer: D

Explanation:

Reference <https://www.wrike.com/blog/project-management-basics-prince2-explained/>

NEW QUESTION 223

- (Exam Topic 2)

Who carries out audits that are independent of the project?

- A. Quality assurance
- B. Project Assurance
- C. Project Support
- D. Project Manager

Answer: A

NEW QUESTION 227

- (Exam Topic 2)

Which is a key decision made during the 'directing a project' process?

- A. Select and appoint the project executive
- B. Approve the project manager role description
- C. Confirm that the benefits management approach addresses all expected benefits
- D. Approve the proposed project mandate

Answer: B

Explanation:

Reference

<https://www.greycampus.com/opencampus/prince-2-practitioner/purpose-of-directing-a-project-process-in-princ>

NEW QUESTION 231

- (Exam Topic 1)

Which is an objective of the Directing a Project process?

- A. Create and authorize the project mandate
- B. Provide management control and direction
- C. Control the day-to-day running of the project
- D. Provide accurate progress information to the Project Manager

Answer: B

NEW QUESTION 234

- (Exam Topic 1)

What process ensures focus on the delivery of a stage's products and avoids uncontrolled change?

- A. Directing a Project
- B. Managing a Stage Boundary
- C. Controlling a Stage
- D. Starting up a Project

Answer: C

NEW QUESTION 236

- (Exam Topic 2)

Which is a purpose of the Risk Register?

- A. Describe the risk management techniques and standards to be applied to the project
- B. Act as a central record of information relating to the identified risks for the project
- C. Act as a repository for informal issues
- D. List the responsibilities for achieving an effective risk management procedure

Answer: B

NEW QUESTION 237

- (Exam Topic 1)

Which process is triggered towards the end of the final stage when all the assigned work has been completed?

- A. Managing a Stage Boundary
- B. Managing Product Delivery
- C. Closing a Project
- D. Controlling a Stage

Answer: C

NEW QUESTION 242

- (Exam Topic 1)

How many roles make up the Project Board?

- A. One
- B. Two
- C. Three
- D. Four

Answer: C

NEW QUESTION 244

- (Exam Topic 1)

Which process covers the work done by external suppliers who may NOT be using PRINCE2?

- A. Closing a Project
- B. Managing a Stage Boundary
- C. Managing Product Delivery
- D. Directing a Project

Answer: C

NEW QUESTION 246

- (Exam Topic 1)

What process aims to ensure accurate progress information is provided to the Project Manager?

- A. Starting up a Project
- B. Managing a Stage Boundary
- C. Managing Product Delivery
- D. Directing a Project

Answer: C

NEW QUESTION 247

- (Exam Topic 1)

Which does NOT reflect the PRINCE2 principle of continued business justification?

- A. There must be a justifiable reason for starting a project
- B. The business justification drives decision making
- C. If a project is no longer forecast to deliver a financial benefit, it should be stopped.
- D. If a project can no longer be justified, it should be stopped

Answer: C

NEW QUESTION 251

- (Exam Topic 1)

Which is a purpose of the Initiating a Project process?

- A. Decide if it is worthwhile to initiate a project
- B. Decide on the project approach
- C. Establish solid foundations for a project
- D. Identify the number of Work Packages required

Answer:

C

NEW QUESTION 255

- (Exam Topic 1)

Which product records any project outcomes perceived as negative by stakeholders?

- A. Business Case
- B. Project Plan
- C. Communication Management Strategy
- D. Project Product Description

Answer: A

NEW QUESTION 256

- (Exam Topic 1)

What is the definition of a project outcome?

- A. A measurable improvement that is perceived as an advantage by one or more stakeholders
- B. The reason for the project
- C. The result of the change derived from using the project's outputs
- D. The project's specialist products.

Answer: C

NEW QUESTION 261

- (Exam Topic 1)

Which characteristic distinguishes a project from regular business operations?

- A. Produces benefits
- B. Introduces business change
- C. Manages stakeholders
- D. Incurs cost

Answer: B

NEW QUESTION 266

- (Exam Topic 1)

Which is a typical core activity within configuration management?

- A. Quality assurance
- B. Risk management
- C. Verification and audit
- D. Progress reporting

Answer: C

NEW QUESTION 268

- (Exam Topic 1)

Which is a type of issue?

- A. A lesson
- B. A request for change
- C. An Exception Report
- D. A risk with an estimated high impact

Answer: B

NEW QUESTION 270

- (Exam Topic 1)

Which is the Issue Register NOT used for?

- A. Capture external events that are impacting a stage
- B. Record information about a deviation in stage tolerance
- C. Capture any threats or opportunities that might have an impact on a stage
- D. Record any problems identified when authorizing a Work Package

Answer: C

NEW QUESTION 271

- (Exam Topic 1)

Identify the missing word in the following sentence. A member of the Project Board is responsible for [?] assurance.

- A. quality
- B. supplier
- C. risk
- D. product

Answer: B

NEW QUESTION 275

- (Exam Topic 1)

What process is used by the Project Manager to maintain focus on delivery of a stage's products within agreed tolerances?

- A. Directing a Project
- B. Controlling a Stage
- C. Managing a Stage Boundary
- D. Managing Product Delivery

Answer: B

NEW QUESTION 280

- (Exam Topic 1)

Which two roles are linked by the Managing Product Delivery process?

- A. Corporate or programme management and Project Board
- B. Project Board and Project Manager
- C. Project Manager and Team Manager
- D. Team Manager and external supplier

Answer: C

NEW QUESTION 282

- (Exam Topic 1)

Which should be funded from a change budget?

- A. The Starting up a Project process
- B. A fallback plan
- C. An agreed change to the scope of a project
- D. A change to a plan, within allocated tolerances, due to poor estimating

Answer: C

NEW QUESTION 285

- (Exam Topic 1)

Which is NOT included in the PRINCE2 definition of a project?

- A. A project is a temporary organization
- B. A project's purpose is to deliver one or more business products
- C. A project is part of 'business as usual'
- D. A project is based on an agreed Business Case

Answer: C

NEW QUESTION 287

- (Exam Topic 1)

Which is the purpose of the Change theme?

- A. Prevent change to baselined products
- B. Identify, assess and control any potential and approved changes to baselined products
- C. Establish mechanisms to monitor and compare actual achievements against those planned
- D. Assess and control uncertainty

Answer: B

NEW QUESTION 291

- (Exam Topic 1)

Which is assumed to be a supplier's responsibility in the PRINCE2 customer/supplier environment?

- A. Specify the desired result
- B. Provide the resources and skills to deliver the desired result
- C. Pay for the project
- D. Specify the benefits of the project

Answer: B

NEW QUESTION 292

- (Exam Topic 1)

Which is the base product against which the Project Board can assess progress, issues and ongoing viability questions?

- A. Project Brief
- B. Project Initiation Documentation
- C. Project mandate

D. Benefits Review Plan

Answer: B

NEW QUESTION 295

- (Exam Topic 1)

Which is NOT one of the PRINCE2 integrated elements?

- A. Tailoring PRINCE2 to the project environment
- B. The processes
- C. The products
- D. The themes

Answer: C

NEW QUESTION 296

- (Exam Topic 1)

Which should be funded by a change budget?

- A. Increase in agreed scope
- B. Initiation stage
- C. Change Authority
- D. Handover activities

Answer: A

NEW QUESTION 301

- (Exam Topic 1)

In which product does a Project Manager define the time and cost tolerances for the work to be done by a Team Manager?

- A. Product Description
- B. Team Plan
- C. Work Package
- D. Stage Plan

Answer: C

NEW QUESTION 306

- (Exam Topic 1)

In what process is the authorization to deliver the project's products given?

- A. Starting up a Project
- B. Initiating a Project
- C. Managing a Stage Boundary
- D. Directing a Project

Answer: D

NEW QUESTION 308

- (Exam Topic 1)

Which is an objective of the Closing a Project process?

- A. Review and approve the plan for project closure
- B. Review the performance of the project against its baseline
- C. Perform any post-project reviews
- D. Create a Benefits Review Plan

Answer: B

NEW QUESTION 309

- (Exam Topic 1)

A product can NOT be supplied to meet all of the requirements in its baselined Product Description. What first action should be taken?

- A. Raise a request for change
- B. Raise an off-specification
- C. Write an Exception Report
- D. Amend the Work Package

Answer: B

NEW QUESTION 310

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