

## PRINCE2-Foundation Dumps

### PRINCE2 Foundation exam

<https://www.certleader.com/PRINCE2-Foundation-dumps.html>



#### NEW QUESTION 1

- (Exam Topic 2)

Which is the first task of PRINCE2's recommended approach to 'defining and analyzing the products'?

- A. Creating a product flow diagram
- B. Writing the product description
- C. Writing a project product description
- D. Documenting the plan

**Answer:** A

#### NEW QUESTION 2

- (Exam Topic 2)

Which is a minimum requirement for applying the risk theme?

- A. Threats must be assessed for their impact on the viability of the project
- B. A single role that is responsible for all risks must be defined
- C. The PRINCE2 risk management procedure must be followed
- D. Team managers must maintain their own risk registers

**Answer:** A

#### Explanation:

Reference <https://www.prince2primer.com/prince2-2017-risk-theme-changes/>

#### NEW QUESTION 3

- (Exam Topic 2)

Which is a purpose of the 'initiating a project' process?

- A. To ensure the project has a sound basis before asking the project board to authorize the project
- B. To authorize the stage plan for the next management stage of the project
- C. To establish a contract between the project management team and the commissioning organization
- D. To ensure that prerequisites are in place before starting the project

**Answer:** A

#### NEW QUESTION 4

- (Exam Topic 2)

In a commercial environment, which process links the team manager and the PRINCE2 method used in a project?

- A. Directing a project
- B. Managing product delivery
- C. Managing a stage boundary
- D. Initiating a project

**Answer:** B

#### Explanation:

Reference <https://www.prince2.com/blog/the-7-principles-themes-and-processes-of-prince2/>

#### NEW QUESTION 5

- (Exam Topic 2)

Which is NOT considered when defining risk tolerance?

- A. A Project Board's attitude towards risk taking
- B. The allocated risk budget
- C. An organization's risk appetite
- D. The amount of risk a Project Board considers acceptable

**Answer:** B

#### NEW QUESTION 6

- (Exam Topic 2)

Which statement about applying the 'tailor to suit the project' principle is CORRECT?

- A. PRINCE2 can be tailored to be used with any type of project
- B. A technically complex project should NOT tailor PRINCE2
- C. The tailoring of PRINCE2 is MOST appropriate for agile projects
- D. A project which is part of a programme should NOT tailor PRINCE2

**Answer:** A

#### Explanation:

Reference:

<http://prince2.wiki/Tailoring>

**NEW QUESTION 7**

- (Exam Topic 2)

Why is a Project Brief produced?

- A. To act as a trigger for the Starting up a Project process
- B. To record the strategies and management controls to be used by a project
- C. To provide a full and firm foundation for the initiation of a project
- D. To be used by the Project Board as a basis for reviewing the progress of a project

**Answer: C**

**NEW QUESTION 8**

- (Exam Topic 2)

Which is created during the Starting up a Project process?

- A. Project mandate
- B. Project management team role descriptions
- C. Communication Management Strategy
- D. Quality Register

**Answer: B**

**NEW QUESTION 9**

- (Exam Topic 2)

According to the 'defined roles and responsibilities' principle, what must be represented in the project management team?

- A. Project board, project manager and project assurance roles
- B. Directing, managing and delivering levels
- C. Business, user and supplier interests
- D. Corporate, programme management or the customer parties

**Answer: C**

**Explanation:**

Reference

[http://prince2.wiki/Define\\_roles\\_and\\_responsibilities](http://prince2.wiki/Define_roles_and_responsibilities)

**NEW QUESTION 10**

- (Exam Topic 2)

Which are benefits of using PRINCE2?

- \* 1. It removes the need for activity-based planning
- \* 2. It promotes learning and continuous improvement
- \* 3. It can be applied to any type of project
- \* 4. It defines specific leadership and other interpersonal skills required

- A. 1 and 2
- B. 2 and 3
- C. 3 and 4
- D. 1 and 4

**Answer: B**

**Explanation:**

Reference <https://www.axelos.com/best-practice-solutions/prince2/key-benefits-of-prince2>

**NEW QUESTION 10**

- (Exam Topic 2)

Which is a step in the recommended approach to 'defining and analyzing the products'?

- A. Preparing estimates
- B. Designing a plan
- C. Writing a project product description
- D. Identifying activities and dependencies

**Answer: B**

**Explanation:**

Reference <http://prince2.wiki/Plans>

**NEW QUESTION 12**

- (Exam Topic 2)

Which is a purpose of the 'managing a stage boundary' process?

- A. To enable the project board to approve the continuation of the project

- B. To exercise overall control over the project while delegating day-to-day management
- C. To assign work to be controlled by the team manager
- D. To define the work that needs to be done to deliver the project product

**Answer:** A

**Explanation:**

Reference  
[http://prince2.wiki/Managing\\_a\\_Stage\\_Boundary#Objective](http://prince2.wiki/Managing_a_Stage_Boundary#Objective)

**NEW QUESTION 13**

- (Exam Topic 2)

Which is one of the six aspects of project performance to be managed?

- A. Efficiency
- B. Timescales
- C. Estimate
- D. Work

**Answer:** B

**Explanation:**

Reference  
[http://prince2.wiki/Introduction:\\_The\\_PRINCE2\\_Foundation\\_Training\\_Manual#Six\\_variables\\_.2F\\_six\\_perform](http://prince2.wiki/Introduction:_The_PRINCE2_Foundation_Training_Manual#Six_variables_.2F_six_perform)

**NEW QUESTION 14**

- (Exam Topic 2)

Who should use the information in a Lessons Report to refine, change and improve the standards within a quality management system?

- A. Corporate group
- B. Project Board
- C. Project Assurance
- D. Executive

**Answer:** A

**NEW QUESTION 15**

- (Exam Topic 2)

Which statement about the length of management stages in a project is CORRECT?

- A. A higher level of major risk will require a stage to be longer
- B. Stage length is influenced by project board availability
- C. A higher level of major risk will require a stage to be shorter
- D. Use of management stages represents a time driven control

**Answer:** C

**NEW QUESTION 17**

- (Exam Topic 2)

Why does the project board review the PID during an end stage assessment?

- A. To confirm that project controls are adequate for the remainder of the project
- B. To notify the commissioning organization that the project has been authorized
- C. To review summarized progress to date and decide what to do next with the project
- D. To ensure that post-project reviews of operational performance are planned

**Answer:** C

**NEW QUESTION 22**

- (Exam Topic 2)

Which PRINCE2 principle is being applied when tolerances are set to establish limits of authority and accountability?

- A. Continued business justification
- B. Defined roles and responsibilities
- C. Manage by exception
- D. Manage by stages

**Answer:** C

**Explanation:**

Reference  
[http://prince2.wiki/Manage\\_by\\_exception](http://prince2.wiki/Manage_by_exception)

**NEW QUESTION 26**

- (Exam Topic 2)

Which theme establishes the mechanisms to control against baselines by providing a forecast for the project's objectives and continued viability?

- A. Business case
- B. Plans
- C. Change
- D. Progress

**Answer:** A

#### NEW QUESTION 29

- (Exam Topic 2)

Which PRINCE2 principle is being applied when tolerances are set for the three levels of plan?

- A. Manage by stages
- B. Manage by exception
- C. Continued business justification
- D. Learn from experience

**Answer:** A

#### Explanation:

Reference <https://www.whatisprince2.net/prince2-theme-plans.php>

#### NEW QUESTION 34

- (Exam Topic 2)

Which statement about the quality review technique is FALSE?

- A. It enables a check to be made on a product's fitness for purpose
- B. It defines the quality responsibilities of the project team
- C. It supports the management of future changes by providing a baseline for a product
- D. It is used to gain wider acceptance of a product by involving key interested parties

**Answer:** B

#### NEW QUESTION 38

- (Exam Topic 2)

What is an advantage of applying the 'manage by stages' principle?

- A. The PRINCE2 method can be used for any type of project
- B. The project delivers benefits that are aligned with strategic objectives
- C. The project has decision points so that it does not run on in an uncontrolled manner
- D. Tolerances can be defined for delegated authority

**Answer:** C

#### NEW QUESTION 39

- (Exam Topic 2)

Which describes risk probability?

- A. Level of risks which the project can tolerate before escalating to the Project Board
- B. Probable effect on the project delivering its objectives
- C. Timeframe within which the risk may occur
- D. A measure of the likelihood of the risk occurring

**Answer:** D

#### NEW QUESTION 42

- (Exam Topic 2)

Which of the following statements about quality assurance and Project Assurance is true?

- A. Project Assurance is the responsibility of the corporate organization; quality assurance is the responsibility of the Project Board
- B. Project Assurance is independent of the Project; quality assurance is only independent of the Project Manager
- C. Project Assurance may be delegated within a project; quality assurance must be undertaken by the Project Board
- D. Project Assurance ensures compliance to standards within the project environment; quality assurance ensures compliance across the organization

**Answer:** D

#### NEW QUESTION 43

- (Exam Topic 2)

How should the 'managing a stage boundary' process be used towards the end of a project's final delivery stage?

- A. To plan the activities of the closing a project' process
- B. To implement any exception plan requests from the project board
- C. To create a benefits management approach for corporate, programme management or the customer
- D. To review an issue received from a team manager

**Answer:** A

**NEW QUESTION 48**

- (Exam Topic 2)

Which is a purpose of a Project Product Description?

- A. Records the costs and timescales for delivery of the project's final product
- B. Shows the dependencies between the project's products to aid planning
- C. Provides a list of all the products to be delivered by the project
- D. Defines what the project must deliver in order to gain acceptance

**Answer:** D

**NEW QUESTION 51**

- (Exam Topic 2)

Which action should the project manager take during the 'assessing issues' step?

- A. Create an exception plan for project board approval
- B. Gain project board feedback on the Issue priority
- C. Consider the impact of alternative options for resolution
- D. Determine the initial priority of the issue that has been raised

**Answer:** D

**NEW QUESTION 56**

- (Exam Topic 2)

Which is a factor when deciding the duration of a management stage?

- A. The work packages to be delivered
- B. The level of risk in the project
- C. The cost of the stage
- D. The number of products to be produced in the project

**Answer:** B

**Explanation:**

Reference <https://www.prince2primer.com/the-design-of-prince2-management-stages/>

**NEW QUESTION 58**

- (Exam Topic 2)

Which is a recommended quality review team role?

- A. Project Manager
- B. Assurance
- C. Chair
- D. Producer

**Answer:** C

**NEW QUESTION 62**

- (Exam Topic 2)

Which is a purpose of a Lessons Log?

- A. Note any lessons that are raised in Checkpoint Reports
- B. Record that corrective action is being taken
- C. Escalate lessons to the Project Board
- D. Raise improvements with Project Assurance

**Answer:** A

**NEW QUESTION 66**

- (Exam Topic 2)

Which statement about stages is true?

- A. Management stages should be of the same duration
- B. The use of technical stages is mandatory
- C. The use of management stages is mandatory
- D. Management stages are driven by specialist teams

**Answer:** C

**NEW QUESTION 70**

- (Exam Topic 2)

Which is a purpose of a Risk Register?

- A. Capture risks that may occur during the project
- B. Record how risk management activities will be undertaken on the project
- C. Record the risk tolerance for the project
- D. Capture issues which are impacting on the delivery of the project objectives

**Answer:** A

**NEW QUESTION 73**

- (Exam Topic 2)

Which is a purpose of the 'initiating a project' process?

- A. To decide if it is worthwhile to initiate a project
- B. To decide on the project approach
- C. To establish solid foundations for a project
- D. To identify the number of work packages required

**Answer:** C

**Explanation:**

Reference

[http://prince2.wiki/Initiating\\_a\\_Project#Objective](http://prince2.wiki/Initiating_a_Project#Objective)

**NEW QUESTION 77**

- (Exam Topic 2)

Which process has the objective of confirming that acceptance criteria have been met?

- A. Controlling a stage
- B. Directing a project
- C. Managing product delivery
- D. Closing a project

**Answer:** D

**NEW QUESTION 79**

- (Exam Topic 2)

What is the minimum number of management stages required by PRINCE2?

- A. Two stages: to initiate and to deliver the project
- B. One stage: to cover the whole project
- C. Three stages: to initiate, to deliver and to close the project
- D. Four stages: to start, to initiate, to deliver and to close the project

**Answer:** A

**NEW QUESTION 80**

- (Exam Topic 2)

Which product describes the method the project will use to engage with corporate, programme management or the customer?

- A. Quality management approach
- B. Communication management approach
- C. Change control approach
- D. Benefits management approach

**Answer:** A

**NEW QUESTION 85**

- (Exam Topic 2)

Identify the missing word in the following sentence. The risk response type [ ? ] can be used to respond to a threat and an opportunity.

- A. Avoid
- B. Reduce
- C. Share
- D. Transfer

**Answer:** C

**NEW QUESTION 87**

- (Exam Topic 2)

Which level of management uses the mechanisms established by the Progress theme to control any unacceptable deviations?

- A. Only corporate or programme management
- B. Only the Project Board
- C. Only the Project Manager
- D. All levels of management

**Answer:** D



**NEW QUESTION 91**

- (Exam Topic 2)

Which is a recommended quality review team role?

- A. Project Manager
- B. Assurance
- C. Project Support
- D. Administrator

**Answer:** D

**NEW QUESTION 95**

- (Exam Topic 2)

Identify the missing words in the following sentence.

The six aspects of project performance to be managed are [ ? ] costs, timescales and scope.

- A. benefits, change, risk,
- B. benefits, quality, risk,
- C. change, quality, risk,
- D. benefits, change, quality,

**Answer:** B

**Explanation:**

Reference:

[http://prince2.wiki/Introduction:\\_The\\_PRINCE2\\_Foundation\\_Training\\_Manual](http://prince2.wiki/Introduction:_The_PRINCE2_Foundation_Training_Manual)

**NEW QUESTION 98**

- (Exam Topic 2)

Identify the missing words in the following sentence.

The 'directing a project' process starts when [ ? ] and is triggered by the request to initiate a project.

- A. the 'starting up a project' process is completed
- B. the project mandate has been approved by the project board
- C. the project board has agreed the project strategies
- D. corporate, programme management or the customer have authorized a project

**Answer:** A

**Explanation:**

Reference <https://www.siliconbeachtraining.co.uk/blog/prince2-directing-project-process-dp>

**NEW QUESTION 103**

- (Exam Topic 2)

To meet the minimum requirements for applying the progress theme, what must be considered?

- A. How lessons will be learned
- B. How time-driven reports will be produced
- C. Which management products will be baselined
- D. Who is responsible for reporting on progress

**Answer:** B

**Explanation:**

Reference

<http://prince2.wiki/Themes>

**NEW QUESTION 108**

- (Exam Topic 2)

Which describes a risk effect?

- A. The uncertainty expressed as a negative or favourable occurrence
- B. The issue which is affecting the project and has resulted in a risk
- C. The impact(s) on the project objectives should the threat or opportunity occur
- D. The change in the status of a risk in response to actions taken to control it

**Answer:** C

**NEW QUESTION 111**

- (Exam Topic 2)

Which process provides information for the project board to review a completed stage and confirm continued business justification?

- A. Controlling a stage
- B. Closing a project
- C. Directing a project
- D. Managing a stage boundary



**Answer:** D

**Explanation:**

Reference <https://www.prince2.com/uk/prince2-processes>

**NEW QUESTION 113**

- (Exam Topic 2)

What must a PRINCE2 project demonstrate?

- A. Application of PRINCE2 principles
- B. Application of proper leadership skills
- C. Application of the activities in each process
- D. Application of tools appropriate for the industry

**Answer:** A

**NEW QUESTION 115**

- (Exam Topic 2)

Which is an objective of the 'starting up a project' process?

- A. To approve the initiation stage
- B. To select the project mandate
- C. To define the project quality management approach
- D. To appoint the project management team

**Answer:** A

**Explanation:**

Reference

[http://prince2.wiki/Starting\\_Up\\_a\\_Project#Purpose](http://prince2.wiki/Starting_Up_a_Project#Purpose)

**NEW QUESTION 118**

- (Exam Topic 2)

How many tasks does the product-based planning technique describe?

- A. One
- B. Two
- C. Three
- D. Four

**Answer:** D

**NEW QUESTION 123**

- (Exam Topic 2)

Which product identifies the management stages and timescales of a project?

- A. Project Brief
- B. Project Product Description
- C. Project Plan
- D. Initiation Stage Plan

**Answer:** C

**NEW QUESTION 127**

- (Exam Topic 2)

Identify the missing word(s) in the following sentence. The Quality theme provides a set of rules and procedures which ensure that the [ ? ] created meet(s) the needs of the business.

- A. controls
- B. products
- C. project management team
- D. stages

**Answer:** B

**NEW QUESTION 128**

- (Exam Topic 2)

Which is one of the three levels of plan in PRINCE2?

- A. Benefits Review Plan
- B. Programme Plan
- C. Team Plan
- D. Project Brief

**Answer:** C

**NEW QUESTION 130**

- (Exam Topic 2)

Which role is responsible for ensuring the project is justified in terms of cost?

- A. Project manager
- B. Executive
- C. Senior user
- D. Senior supplier

**Answer:** B

**NEW QUESTION 135**

- (Exam Topic 2)

Identify the missing words in the following sentence.

The 'starting up a project' process is triggered when a [ ? ] is available.

- A. project business case
- B. project mandate
- C. stage plan
- D. work package

**Answer:** B

**NEW QUESTION 139**

- (Exam Topic 2)

Which process is used to define how baselines will be established and controlled?

- A. Controlling a stage
- B. Directing a project
- C. Initiating a project
- D. Starting up a project

**Answer:** D

**Explanation:**

Reference

<http://prince2.wiki/Quality>

**NEW QUESTION 142**

- (Exam Topic 2)

Why is the 'learn from experience' principle applied to a project?

- A. To enable the project team to repeat successes from previous projects
- B. To enable the project team to develop a business case for the project
- C. To allow the project to be divided into management stages
- D. To enable the project team to use tolerances to delegate authority

**Answer:** A

**Explanation:**

Reference [https://link.springer.com/chapter/10.1007/978-3-319-23000-9\\_4](https://link.springer.com/chapter/10.1007/978-3-319-23000-9_4)

**NEW QUESTION 143**

- (Exam Topic 2)

Identify the missing word in the following sentence.

The PRINCE2 method addresses project management with four integrated elements: principles, themes, [ ? ] and tailoring PRINCE2 to the project environment.

- A. activities
- B. processes
- C. products
- D. quality

**Answer:** B

**Explanation:**

Reference

<http://www.innolead.co.bw/index.php/inno-content/cid/27/prince2/>

**NEW QUESTION 148**

- (Exam Topic 2)

According to the 'continued business justification' principle, what should happen to the funds when a project can no longer be justified?

- A. They should be returned to corporate, programme management or customer
- B. They should be used to create an alternative business case for the project
- C. They should be transferred back to the project board to reassign

D. They should be used to deliver a reduction in the scope of the project

**Answer:** A

**NEW QUESTION 149**

- (Exam Topic 2)

What plan is created, and submitted for approval, during the Managing a Stage Boundary process?

- A. Team Plan
- B. Stage Plan
- C. Benefits Review Plan
- D. Project Plan

**Answer:** B

**NEW QUESTION 152**

- (Exam Topic 2)

What is a supplier of a PRINCE2 project responsible for?

- A. Providing the project mandate
- B. Providing resources to deliver the project outputs
- C. Establishing the project's governance
- D. Realizing the benefits from the project

**Answer:** B

**Explanation:**

Reference  
<http://prince2.wikidot.com/senior-supplier>

**NEW QUESTION 157**

- (Exam Topic 2)

Which is a purpose of a project brief?

- A. To act as a base document which enables the project board to assess progress
- B. To provide a sound basis for project initiation
- C. To define how the achievement of the project's benefits can be measured
- D. To provide a description of the means and frequency of communication

**Answer:** B

**Explanation:**

<http://www.prince2how2.com/2014/12/prince2-project-brief-template.html>

**NEW QUESTION 158**

- (Exam Topic 2)

What is documented in the project plan to support the 'manage by exception' principle?

- A. The project's tolerances for cost and time
- B. A project product's quality criteria
- C. The expected project benefits
- D. Activities to mitigate project risks

**Answer:** A

**NEW QUESTION 162**

- (Exam Topic 2)

Which is a minimum requirement for applying the business case theme?

- A. To provide statements of actual benefits at benefits reviews
- B. To report on project performance at project closure
- C. To define the actions required to confirm the project's benefits are realized
- D. To monitor changes to the project plan to identify exceptions

**Answer:** D

**Explanation:**

Reference <https://www.whatisprince2.net/prince2-theme-business-case.php>

**NEW QUESTION 164**

- (Exam Topic 2)

Which is a minimum requirement when applying the business case theme?

- A. To specify the solution to be used to deliver the business option selected
- B. To ensure the corporate business plan is updated with the project costs and benefits
- C. To define the management actions required to ensure the project's outcomes are achieved

D. To integrate the benefits management approach with the project and stage plans

**Answer:** A

**NEW QUESTION 167**

- (Exam Topic 2)

Which level of management sets the project level tolerances?

- A. Project board
- B. Team manager
- C. Corporate, programme management or the customer
- D. Project manager

**Answer:** D

**Explanation:**

Reference

[http://prince2.wiki/Manage\\_by\\_exception](http://prince2.wiki/Manage_by_exception)

**NEW QUESTION 171**

- (Exam Topic 2)

Which process is used by the project board to respond to on exception report?

- A. Controlling a stage
- B. Managing a stage boundary
- C. Managing product delivery
- D. Directing a project

**Answer:** D

**NEW QUESTION 173**

- (Exam Topic 2)

What may be funded from a risk budget?

- A. Corrections required due to off-specifications
- B. Impact analysis of requests for change
- C. Implementation of a fallback plan
- D. Preparation of the risk management approach

**Answer:** C

**Explanation:**

Reference

[http://prince2.wiki/Risk#Risk\\_Budget](http://prince2.wiki/Risk#Risk_Budget)

**NEW QUESTION 176**

- (Exam Topic 2)

Which is shown in a product breakdown structure?

- A. Management stages, major products and control points
- B. In which order the products should be created
- C. The major products that are to be developed in a plan
- D. What resources are required to develop the products

**Answer:** C

**NEW QUESTION 181**

- (Exam Topic 2)

How does the project plan help to support the 'manage by stages' principle?

- A. By identifying the customer's quality expectations
- B. By defining products to ensure they are fit for purpose
- C. By identifying the major control points and milestones
- D. By estimating the timescales and costs of the project

**Answer:** C

**Explanation:**

Reference

[http://prince2.wiki/Manage\\_by\\_stages](http://prince2.wiki/Manage_by_stages)

**NEW QUESTION 184**

- (Exam Topic 2)

Which are advantages of a clear end to a project?

- \* 1. No further costs will be incurred by the project
- \* 2. Project products will be transferred to operations and support
- \* 3. All benefits will have been achieved
- \* 4. The project brief will be re-baselined

- A. 1 and 2
- B. 2 and 3
- C. 3 and 4
- D. 1 and 4

**Answer:** A

**Explanation:**

Reference

[http://prince2.wiki/Closing\\_a\\_Project](http://prince2.wiki/Closing_a_Project)

#### NEW QUESTION 186

- (Exam Topic 2)

What problem may occur if projects are not aligned with corporate business strategy?

- A. The control of projects may be poor
- B. The outputs may be of poor quality
- C. The objectives of different projects may overlap
- D. The project management approaches used may differ

**Answer:** D

#### NEW QUESTION 188

- (Exam Topic 2)

According to the 'defined roles and responsibilities' principle, how many categories of stakeholder interest need to be represented in the project management team?

- A. One
- B. Two
- C. Three
- D. Six

**Answer:** C

**Explanation:**

Reference: <https://p2.tech-academy.co.uk/organisation/>

#### NEW QUESTION 192

- (Exam Topic 2)

Which is a purpose of the 'directing a project' process?

- A. To create and authorize the project mandate
- B. To ensure that work on products allocated to the team is authorized and agreed
- C. To control the day-to-day running of the project
- D. To delegate day-to-day management of the project to the project manager

**Answer:** D

**Explanation:**

Reference: <https://www.prince2primer.com/directing-a-project-in-prince2/>

#### NEW QUESTION 197

- (Exam Topic 2)

Which is a minimum requirement for applying the organization theme?

- A. Each member of the project management team must have a written role description
- B. The roles of the project management team must be combined, wherever possible
- C. The project manager must be appointed from the supplier organization
- D. The frequency of communication to the project's stakeholders must be documented

**Answer:** D

**Explanation:**

Reference

[http://prince2.wiki/Themes#Organization\\_Theme](http://prince2.wiki/Themes#Organization_Theme)

#### NEW QUESTION 202

- (Exam Topic 2)

Which is a purpose of the 'closing a project' process?

- A. To provide the project board with information to judge the success of a stage
- B. To confirm the project has nothing more to deliver
- C. To establish mechanisms to judge whether the project is still viable
- D. To establish mechanisms for forecasting project objectives

**Answer: B**

**Explanation:**

Reference

[http://prince2.wiki/Closing\\_a\\_Project#Objective](http://prince2.wiki/Closing_a_Project#Objective)

#### NEW QUESTION 206

- (Exam Topic 2)

Which is a minimum requirement for applying the quality theme?

- A. To use lessons to inform quality planning
- B. To use the prescribed approach to quality management
- C. To use external quality standards for quality control
- D. To use user stories to inform the project product description

**Answer: B**

**Explanation:**

Reference

<http://prince2.wiki/Quality>

#### NEW QUESTION 211

- (Exam Topic 2)

According to the 'tailor to suit the project' principle, what is the basis for effective project management?

- A. That the appropriate number and type of meetings are held
- B. That the project is divided into an appropriate number of stages
- C. That the appropriate information is provided to make decisions
- D. That the project method relates to the project's environment

**Answer: D**

**Explanation:**

Reference

[http://prince2.wiki/Tailor\\_to\\_suit\\_the\\_project\\_environment](http://prince2.wiki/Tailor_to_suit_the_project_environment)

#### NEW QUESTION 216

- (Exam Topic 2)

If a project is part of a programme, which 'starting up a project' process activities are MOST likely to be reduced or eliminated?

- A. Appointing the project board and producing the project brief
- B. Planning the initiation stage and appointing the project manager
- C. Producing the additional role descriptions and validating the project product description
- D. Verifying the project approach and capturing previous lessons

**Answer: A**

**Explanation:**

Reference

[http://prince2.wiki/Starting\\_Up\\_a\\_Project#Activities](http://prince2.wiki/Starting_Up_a_Project#Activities)

#### NEW QUESTION 217

- (Exam Topic 2)

Which are purposes of the quality theme?

- \* 1. To implement continuous improvement during the project
- \* 2. To establish how the project will ensure that products created will be acceptable to key stakeholders
- \* 3. To ensure that the project is desirable and achievable
- \* 4. To identify, assess and control uncertainty

- A. 1 and 2
- B. 2 and 3
- C. 3 and 4
- D. 1 and 4

**Answer: B**

**Explanation:**

Reference <https://www.whatisprince2.net/prince2-theme-quality.php>

**NEW QUESTION 222**

- (Exam Topic 2)

Which theme estimates the cost of delivering the project?

- A. Business case
- B. Change
- C. Plans
- D. PROGEESS

**Answer:** A

**Explanation:**

Reference

[http://prince2.wiki/Business\\_Case](http://prince2.wiki/Business_Case)

**NEW QUESTION 226**

- (Exam Topic 2)

Which is a benefit of applying the ‘tailor to suit the project’ principle?

- A. Project management becomes less bureaucratic
- B. The capability of leadership is strengthened
- C. The project environment complexity is reduced
- D. The number of outputs is reduced

**Answer:** C

**NEW QUESTION 227**

- (Exam Topic 2)

Which is an objective of the Starting up a Project process?

- A. Identify who will be responsible for creating the Project Plan
- B. Agree how the project will be monitored and controlled after initiation
- C. Authorize the Project Manager to proceed with the initiation stage
- D. Agree how issues and changes will be identified, assessed and controlled

**Answer:** A

**NEW QUESTION 228**

- (Exam Topic 2)

Who are considered as the stakeholders in a project?

- A. Only those benefitting the project
- B. Everyone in the corporate organization
- C. Everyone involved in or affected by the project
- D. Only those who are users of the products

**Answer:** C

**NEW QUESTION 229**

- (Exam Topic 2)

Identify the missing words in the following sentence. A Project Manager agrees the [ ? ] with a Team Manager.

- A. project cost tolerance
- B. stage cost tolerance
- C. Work Package cost tolerance
- D. product cost tolerance

**Answer:** C

**NEW QUESTION 234**

- (Exam Topic 2)

Identify the missing word in the following sentence relating to one of the principles: A PRINCE2 project should have [?] defined for each project objective.

- A. themes
- B. principles
- C. processes
- D. tolerances

**Answer:** D

**NEW QUESTION 239**



- (Exam Topic 2)

Which theme verifies that a project's products are fit for purpose?

- A. Business case
- B. Organization
- C. Quality
- D. Progress

**Answer:** C

**Explanation:**

Reference

<http://prince2.wiki/Quality>

#### **NEW QUESTION 241**

- (Exam Topic 2)

Which describes an off-specification?

- A. An interdependency between products that was previously unidentified
- B. The addition of an improvement to a product description
- C. A prototype demonstrating a possible design solution
- D. The production of more than the defined quantity of a specialist product
- E. That the right people are involved in appropriate roles

**Answer:** A

**Explanation:**

Reference <https://www.prince2primer.com/prince2-change-control/>

#### **NEW QUESTION 242**

- (Exam Topic 2)

Which document should record the agreed amount of risk budget for a project?

- A. Project Brief
- B. Project Plan
- C. Risk Management Strategy
- D. Risk Register

**Answer:** B

#### **NEW QUESTION 244**

- (Exam Topic 2)

What is an advantage of applying the 'learn from experience' principle?

- A. It allows the project board to delegate cost tolerances to the project manager
- B. It allows the project team to fully understand their roles and responsibilities
- C. It allows the project manager to delegate time tolerances to the team managers
- D. It allows the project team to identify improvements to be made during the project

**Answer:** D

#### **NEW QUESTION 249**

- (Exam Topic 2)

Why is the 'initiating a project' process used?

- A. To decide which project approach is suitable for the project
- B. To fully understand how the project objectives will be achieved before committing significant resources
- C. To produce the required work packages
- D. To enable corporate or programme management to give authorization to deliver a project

**Answer:** B

**Explanation:**

Reference <https://www.whatisprince2.net/prince2-process-initiating-a-project.php>

#### **NEW QUESTION 250**

- (Exam Topic 2)

Where should decisions regarding the tailoring of the project be recorded?

- A. Project brief
- B. Project initiation documentation
- C. Project mandate
- D. Stage plan

**Answer:** D

**NEW QUESTION 253**

- (Exam Topic 2)

Which approach must be followed as a minimum requirement for applying the plans theme?

- A. Activity-based planning
- B. Product-based planning
- C. Agile
- D. Risk management

**Answer:** B

**NEW QUESTION 256**

- (Exam Topic 2)

Which are characteristics of stakeholders?

- \* 1. They are often affected by the project
- \* 2. They agree with every project objective
- \* 3. They are only/always external to the corporate organization
- \* 4. They typically interact with the project

- A. 1 and 2
- B. 2 and 3
- C. 3 and 4
- D. 1 and 4

**Answer:** D

**Explanation:**

Reference <https://www.prince2.com/blog/how-to-identify-stakeholders/>

**NEW QUESTION 258**

- (Exam Topic 2)

Which is an assumption about the PRINCE2 customer/supplier environment?

- A. The supplier will pay for the project
- B. The customer will provide the resources to deliver the products
- C. The customer will specify the desired result
- D. The supplier will tailor the project's application of PRINCE2

**Answer:** C

**NEW QUESTION 260**

- (Exam Topic 2)

Which is a purpose of the quality theme?

- A. To check that the project is viable and achievable
- B. To ensure that the project outputs are agreed
- C. To ensure that formal issues are recorded
- D. To enable the project to be managed according to plan

**Answer:** A

**NEW QUESTION 263**

- (Exam Topic 2)

What theme estimates the cost of delivering the project?

- A. Business Case
- B. Change
- C. Plans
- D. Progress

**Answer:** C

**NEW QUESTION 264**

- (Exam Topic 2)

Identify the missing words in the following sentence. The role of [ ? ] is responsible for carrying out a risk response action to respond to a particular risk.

- A. Project Assurance
- B. Project Support
- C. the risk actionee
- D. the risk owner

**Answer:** C

**NEW QUESTION 267**

- (Exam Topic 2)

Which role represents the stakeholders who will operate the project's products after the project is complete?

- A. Executive
- B. Senior user
- C. Senior supplier
- D. Project manager

**Answer:** B

**Explanation:**

Reference  
<http://p2.tech-academy.co.uk/organisation/>

#### NEW QUESTION 269

- (Exam Topic 2)

Which is a minimum requirement for applying the organization theme?

- A. To document the project management team structure
- B. To define the experience required for each project role
- C. To include external stakeholders on the project board
- D. To train project team members in the use of PRINCE2

**Answer:** A

**Explanation:**

Reference  
[http://prince2.wiki/Themes#Organization\\_Theme](http://prince2.wiki/Themes#Organization_Theme)

#### NEW QUESTION 273

- (Exam Topic 2)

What should be considered when defining the number of management stages in a project?

- A. When the team managers are available
- B. When key decisions need to be made
- C. When highlight reports will be submitted
- D. When project support will be available

**Answer:** B

**Explanation:**

Reference <https://www.prince2primer.com/prince2-management-and-technical-stages/>

#### NEW QUESTION 276

- (Exam Topic 2)

During the 'initiating a project' process, who specifies the required level of management control?

- A. Corporate, programme management or customer
- B. Project board
- C. Project manager
- D. Project assurance

**Answer:** B

#### NEW QUESTION 280

- (Exam Topic 2)

How does the 'managing product delivery' process ensure that the team manager's perspective is provided in a work package?

- A. The work packages are defined by the team manager and supported by a team plan
- B. the work packages provided by the project manager are agreed by the team manager
- C. The team plans are checked by project assurance against the work packages
- D. The stage plan covering the work packages is created with input from the team manager

**Answer:** B

#### NEW QUESTION 281

- (Exam Topic 2)

Which process ensures that key roles and responsibilities are allocated before a decision is made to initiate a project?

- A. Managing Product Delivery
- B. Initiating a Project
- C. Managing a Stage Boundary
- D. Starting up a Project

**Answer:** D

#### NEW QUESTION 284

- (Exam Topic 2)

What must be produced to meet the minimum requirements when applying the change theme?

- A. A change budget for the analysis of change
- B. Records of the decisions made on all issues
- C. Documents recording the version of each product
- D. Status reports on all products being produced

**Answer:** B

#### NEW QUESTION 287

- (Exam Topic 2)

What should the benefits management approach define?

- A. What actions will be taken to ensure the project's outcomes are achieved
- B. What will be used to record the effectiveness of the project's approaches
- C. How the project has progressed against its plans
- D. The suitability of the project management team structure

**Answer:** C

#### NEW QUESTION 292

- (Exam Topic 2)

Which is a minimum requirement for applying the 'change' theme?

- A. Specify in the change control approach the means by which project products will be protected
- B. Document the format and contents of the issue register
- C. Produce issue reports to document the impact assessment for requests for change
- D. Delegate the change authority to the senior supplier(s) for supplier off-specifications

**Answer:** C

#### NEW QUESTION 294

- (Exam Topic 2)

What action is taken as part of the 'controlling a stage' process?

- \* 1. Create an exception plan
- \* 2. Authorize work to be done
- \* 3. Take corrective action
- \* 4. Obtain approvals for completed products

- A. 1 and 2
- B. 2 and 3
- C. 3 and 4
- D. 1 and 4

**Answer:** B

**Explanation:**

Reference

<https://www.greycampus.com/opencampus/prince-2-foundation/introduction-on-controlling-a-stage-process-in-p>

#### NEW QUESTION 297

- (Exam Topic 2)

Which is a minimum requirement for applying the plans theme?

- A. The project must have at least two management stages
- B. The team managers in the project must prepare team plans
- C. Scope tolerance must be prioritized using MoSCoW
- D. The project plan must be presented as a Gantt chart

**Answer:** B

**Explanation:**

Reference

[http://prince2.wiki/Themes#Plans\\_Theme](http://prince2.wiki/Themes#Plans_Theme)

#### NEW QUESTION 301

- (Exam Topic 2)

What is a risk actionee responsible for?

- A. Identifying risks to the project that might occur in their department
- B. Owning and authorizing the use of the risk budget to fund risk responses
- C. Managing, monitoring and controlling of all aspects of an assigned risk
- D. Carrying out a risk response action to respond to a particular risk

**Answer:** D

**NEW QUESTION 303**

- (Exam Topic 2)

Which should be provided by corporate or programme management before the Starting up a Project process commences?

- A. A Project Brief
- B. Sufficient information to identify the prospective Executive
- C. The Project Initiation Documentation
- D. Authority to initiate a project

**Answer:** B

**NEW QUESTION 307**

- (Exam Topic 2)

What should be recorded in a quality register?

- \* 1. Activities to ensure the products are fit for purpose
- \* 2. Identified threats and opportunities
- \* 3. Problems and concerns to be managed informally
- \* 4. Roles responsible for reviewing the project's products

- A. 1 and 2
- B. 2 and 3
- C. 3 and 4
- D. 1 and 4

**Answer:** D

**NEW QUESTION 309**

- (Exam Topic 2)

Which is an objective of the 'directing a project' process?

- A. To create the plan to deliver the project product
- B. To select and appoint the project manager
- C. To design the project management team roles
- D. To give authority to deliver the project product

**Answer:** B

**NEW QUESTION 314**

- (Exam Topic 2)

Which is a minimum requirement for applying the change theme?

- A. To establish a change budget to fund changes in scope
- B. To appoint the project manager as part of the change authority
- C. To define the project's approach to baselining products
- D. To record every issue that is raised in the issue register

**Answer:** D

**Explanation:**

Reference

[http://prince2.wiki/Themes#Change\\_Theme](http://prince2.wiki/Themes#Change_Theme)

**NEW QUESTION 315**

- (Exam Topic 2)

Which is a minimum requirement for applying the organization theme?

- A. The project's approach to engaging with its stakeholders must be defined
- B. Roles must be combined to reduce the number of individuals needed on the project
- C. During a procurement the senior supplier must be appointed from the customer organization
- D. The project team must change at each end stage of the project life cycle

**Answer:** A

**NEW QUESTION 317**

- (Exam Topic 2)

Which is a key decision made during the 'directing a project' process?

- A. Select and appoint the project executive
- B. Approve the project manager role description
- C. Confirm that the benefits management approach addresses all expected benefits
- D. Approve the proposed project mandate

**Answer:** B

**Explanation:**

Reference

<https://www.greycampus.com/opencampus/prince-2-practitioner/purpose-of-directing-a-project-process-in-princ>

**NEW QUESTION 321**

- (Exam Topic 1)

Which is an objective of the Directing a Project process?

- A. Create and authorize the project mandate
- B. Provide management control and direction
- C. Control the day-to-day running of the project
- D. Provide accurate progress information to the Project Manager

**Answer: B**

**NEW QUESTION 323**

- (Exam Topic 1)

What process ensures focus on the delivery of a stage's products and avoids uncontrolled change?

- A. Directing a Project
- B. Managing a Stage Boundary
- C. Controlling a Stage
- D. Starting up a Project

**Answer: C**

**NEW QUESTION 324**

- (Exam Topic 2)

What should be implemented using a risk budget?

- \* 1. A request for change
- \* 2. A contingent plan
- \* 3. Actions to avoid a risk from occurring
- \* 4. Responses to dis-benefits

- A. 1 and 2
- B. 2 and 3
- C. 3 and 4
- D. 1 and 4

**Answer: A**

**NEW QUESTION 328**

- (Exam Topic 2)

Which is a purpose of the Risk Register?

- A. Describe the risk management techniques and standards to be applied to the project
- B. Act as a central record of information relating to the identified risks for the project
- C. Act as a repository for informal issues
- D. List the responsibilities for achieving an effective risk management procedure

**Answer: B**

**NEW QUESTION 333**

- (Exam Topic 1)

Which process is triggered towards the end of the final stage when all the assigned work has been completed?

- A. Managing a Stage Boundary
- B. Managing Product Delivery
- C. Closing a Project
- D. Controlling a Stage

**Answer: C**

**NEW QUESTION 337**

- (Exam Topic 1)

Which is NOT a purpose of the Initiating a Project process?

- A. Enable a Project Board decision about the commitment of resources to a project
- B. Enable an organization to understand the work that needs to be done to deliver a project's products before a project is approved
- C. Establish solid foundations for a project
- D. Enable the Project Board to decide whether it is worthwhile to initiate a project

**Answer: D**

**NEW QUESTION 340**

- (Exam Topic 1)

Which is a purpose of the Closing a Project process?



- A. Authorize the final stage of the project
- B. Confirm that all benefits defined in the Business Case have been achieved
- C. Recognize whether objectives set out in the original Project Initiation Documentation have been achieved
- D. Delegate day-to-day management of the end of the project to the Project Manager

**Answer:** C

**NEW QUESTION 342**

- (Exam Topic 1)

What takes place during the Closing a Project process?

- A. The post-project benefits reviews are performed
- B. Ownership of the project's products is transferred to the customer
- C. An End Stage Report is prepared for the final stage
- D. The project closure notification is reviewed and approved

**Answer:** B

**NEW QUESTION 347**

- (Exam Topic 1)

What needs to be in place to ensure effective issue and change control?

- A. Configuration management system
- B. Manage by exception
- C. Quality planning
- D. Information needs for stakeholders

**Answer:** A

**NEW QUESTION 349**

- (Exam Topic 1)

How many roles make up the Project Board?

- A. One
- B. Two
- C. Three
- D. Four

**Answer:** C

**NEW QUESTION 354**

- (Exam Topic 1)

Which is an objective of the Managing Product Delivery process?

- A. Sign-off completed Work Packages
- B. Ensure the Business Case is kept under review
- C. Report progress to the Project Board
- D. Ensure that work on products is authorized and agreed with the team

**Answer:** D

**NEW QUESTION 359**

- (Exam Topic 1)

Which does the Executive need to ensure is in place before the project is initiated?

- A. All Work Packages are authorized
- B. An understanding of how the project will contribute to corporate objectives
- C. The Project Plan has been approved
- D. The Project Initiation Documentation is complete

**Answer:** B

**NEW QUESTION 364**

- (Exam Topic 1)

If the Project Board instructs the Project Manager to implement a request for change, which document would contain details of that change?

- A. Checkpoint Report
- B. Highlight Report
- C. Issue Report
- D. Product Status Account

**Answer:** C

**NEW QUESTION 365**

- (Exam Topic 1)



Which project management team member represents the interest of those who will operate the project's products to realize the benefits after the project is complete?

- A. Executive
- B. Senior User
- C. Senior Supplier
- D. Project Manager

**Answer:** B

**NEW QUESTION 369**

- (Exam Topic 1)

Which product records any project outcomes perceived as negative by stakeholders?

- A. Business Case
- B. Project Plan
- C. Communication Management Strategy
- D. Project Product Description

**Answer:** A

**NEW QUESTION 370**

- (Exam Topic 1)

What is the definition of a project outcome?

- A. A measurable improvement that is perceived as an advantage by one or more stakeholders
- B. The reason for the project
- C. The result of the change derived from using the project's outputs
- D. The project's specialist products.

**Answer:** C

**NEW QUESTION 371**

- (Exam Topic 1)

What is an off-specification?

- A. A new requirement
- B. A quality tolerance
- C. A type of issue
- D. A major risk

**Answer:** C

**NEW QUESTION 376**

- (Exam Topic 1)

Which is a typical core activity within configuration management?

- A. Quality assurance
- B. Risk management
- C. Verification and audit
- D. Progress reporting

**Answer:** C

**NEW QUESTION 380**

- (Exam Topic 1)

Which is a type of issue?

- A. A lesson
- B. A request for change
- C. An Exception Report
- D. A risk with an estimated high impact

**Answer:** B

**NEW QUESTION 381**

- (Exam Topic 1)

Which is a purpose of the Managing Product Delivery process?

- A. Enable the Senior Supplier to be provided with sufficient information by the Project Manager so that they can review the success of the current Work Package
- B. Provide a controlled link between the Project Manager and the Team Manager(s)
- C. Enable the Project Board to request updates to the current Team Plan
- D. Establish solid foundations for the project

**Answer:** B

**NEW QUESTION 386**

- (Exam Topic 1)

Which is a purpose of the Directing a Project process?

- A. Provide the information required to confirm if it is worthwhile to initiate a project
- B. Enable overall control of a project to be exercised by the Project Board
- C. Establish the level of control required by the Project Board after initiation.
- D. Provide sufficient information so that the current stage can be reviewed and the next Stage Plan approved

**Answer: B**

**NEW QUESTION 389**

- (Exam Topic 1)

Which is NOT a purpose of the Organization theme?

- A. Define a project management team structure
- B. Define the level of tolerance for each level of the project management team
- C. Define the Project Board's responsibility for directing the project
- D. Define which role is accountable for the project's success

**Answer: B**

**NEW QUESTION 391**

- (Exam Topic 1)

Which is NOT included in the PRINCE2 definition of a project?

- A. A project is a temporary organization
- B. A project's purpose is to deliver one or more business products
- C. A project is part of 'business as usual'
- D. A project is based on an agreed Business Case

**Answer: C**

**NEW QUESTION 394**

- (Exam Topic 1)

Which is the base product against which the Project Board can assess progress, issues and ongoing viability questions?

- A. Project Brief
- B. Project Initiation Documentation
- C. Project mandate
- D. Benefits Review Plan

**Answer: B**

**NEW QUESTION 398**

- (Exam Topic 1)

Which characteristic of a project reflects that there are different perspectives and motivations for customers and suppliers?

- A. Change
- B. Cross-functional
- C. Unique
- D. Risk

**Answer: B**

**NEW QUESTION 399**

- (Exam Topic 1)

In what process is the authorization to deliver the project's products given?

- A. Starting up a Project
- B. Initiating a Project
- C. Managing a Stage Boundary
- D. Directing a Project

**Answer: D**

**NEW QUESTION 401**

- (Exam Topic 1)

Which is an objective of the Closing a Project process?

- A. Review and approve the plan for project closure
- B. Review the performance of the project against its baseline
- C. Perform any post-project reviews
- D. Create a Benefits Review Plan

**Answer: B**

**NEW QUESTION 406**

- (Exam Topic 1)

A product can NOT be supplied to meet all of the requirements in its baselined Product Description. What first action should be taken?

- A. Raise a request for change
- B. Raise an off-specification
- C. Write an Exception Report
- D. Amend the Work Package

**Answer: B**

**NEW QUESTION 407**

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