PRINCE2-Exams

Exam Questions PRINCE2-Foundation

PRINCE2 Foundation exam

NEW QUESTION 1
- (Exam Topic 2)
Which is the first task of PRINCE2's recommended approach to 'defining and analyzing the products'?

A. Creating a product flow diagram
B. Writing the product description
C. Writing a project product description
D. Documenting the plan

Answer: A

NEW QUESTION 2
- (Exam Topic 2)
How does PRINCE2 ensure that the specific management needs of an organization are met?

A. By incorporating tailoring
B. By mandating training
C. By focusing on viability
D. By representing best practice

Answer: D

NEW QUESTION 3
- (Exam Topic 2)
Within which integrated element does PRINCE2 set minimum requirements?

A. Themes
B. Processes
C. Principles
D. Project environment

Answer: A

NEW QUESTION 4
- (Exam Topic 2)
Which product is created in the 'starting up a project' process to define and confirm the scope of the project?

A. Project mandate
B. Initiation stage plan
C. Project initiation documentation
D. Project brief

Answer: B

NEW QUESTION 5
- (Exam Topic 2)
Which PRINCE2 principle is supported by the setting of tolerances for the three levels of plan?

A. Manage by stages
B. Manage by exception
C. Continued business justification
D. Learn from experience

Answer: B

NEW QUESTION 6
- (Exam Topic 2)
How does the project board use the 'manage by stages' principle to control the project?

A. By approving the project management team
B. By reviewing project viability at defined intervals
C. By ensuring that the benefits are managed and controlled
D. By reviewing previous project closure documentation

Answer: B

Explanation:

Reference
http://prince2.wiki/Manage_by_stages

NEW QUESTION 7
- (Exam Topic 2)
Which statement about applying the 'tailor to suit the project' principle is CORRECT?

A. PRINCE2 can be tailored to be used with any type of project
B. A technically complex project should NOT tailor PRINCE2
C. The tailoring of PRINCE2 is MOST appropriate for agile projects
D. A project which is part of a programme should NOT tailor PRINCE2

Answer: A

Explanation:

Reference:
http://prince2.wiki/Tailoring

NEW QUESTION 8
- (Exam Topic 2)
Whose approval is needed to replace a Stage Plan with an Exception Plan?

A. Corporate or programme management
B. Project Board
C. Project Manager
D. Team Manager

Answer: B

NEW QUESTION 9
- (Exam Topic 2)
Which is a purpose of the Managing a Stage Boundary process?

A. Provide the Project Board with sufficient information for approving the next stage
B. Approve the next Stage Plan
C. Review and close any risks and issues identified during the previous stage
D. Control the link between the Project Manager and the Team Manager(s)

Answer: A

NEW QUESTION 10
- (Exam Topic 2)
Why is a Project Brief produced?

A. To act as a trigger for the Starting up a Project process
B. To record the strategies and management controls to be used by a project
C. To provide a full and firm foundation for the initiation of a project
D. To be used by the Project Board as a basis for reviewing the progress of a project

Answer: C

NEW QUESTION 10
- (Exam Topic 2)
Which is created during the Starting up a Project process?

A. Project mandate
B. Project management team role descriptions
C. Communication Management Strategy
D. Quality Register

Answer: B

NEW QUESTION 15
- (Exam Topic 2)
According to the 'defined roles and responsibilities' principle, what must be represented in the project management team?

A. Project board, project manager and project assurance roles
B. Directing, managing and delivering levels
C. Business, user and supplier interests
D. Corporate, programme management or the customer parties

Answer: C

Explanation:
 Reference
http://prince2.wiki/Define_roles_and_responsibilities

NEW QUESTION 18
- (Exam Topic 2)
What product defines the reporting requirements between the Project Manager and Team Manager?

A. Project Brief

B. Product Description
C. Team Plan
D. Work Package

Answer: D

NEW QUESTION 23
- (Exam Topic 2)
Which is an objective of the 'controlling a stage' process?

A. To review the business justification for the project
B. To replan the current stage when directed
C. To develop products to defined quality criteria
D. To produce a learn plan for the work package

Answer: D

NEW QUESTION 27
- (Exam Topic 2)
What does the communication management approach define?
* 1. How versions of products will be described on information sent to interested parties
* 2. How information should be sent to interested parties
* 3. How often information should be sent to interested parties
* 4. How the PRINCE2 roles will be combined during the project

A. 1 and 2
B. 2 and 3
C. 3 and 4
D. 1 and 4

Answer: B

NEW QUESTION 31
- (Exam Topic 2)
Which is a purpose of the 'managing a stage boundary' process?

A. To enable the project board to approve the continuation of the project
B. To exercise overall control over the project while delegating day-to-day management
C. To assign work to be controlled by the team manager
D. To define the work that needs to be done to deliver the project product

Answer: A

Explanation:
 Reference
http://prince2.wiki/Managing_a_Stage_Boundary#Objective

NEW QUESTION 32
- (Exam Topic 2)
Which is one of the six aspects of project performance to be managed?

A. Efficiency
B. Timescales
C. Estimate
D. Work

Answer: B

Explanation:

Reference
http://prince2.wiki/Introduction:_The_PRINCE2_Foundation_Training_Manual#Six_variables_.2F_six_perform

NEW QUESTION 37
- (Exam Topic 2)
When tailoring PRINCE2 to suit the project, [?] may be changed to suit other standards or policies.

A. Defined acceptance criteria
B. the PRINCE2 principles
C. the terminology used
D. the number of themes applied

Answer: D

NEW QUESTION 39
- (Exam Topic 2)

Which statement about the quality review technique is FALSE?

A. It enables a check to be made on a product's fitness for purpose
B. It defines the quality responsibilities of the project team
C. It supports the management of future changes by providing a baseline for a product
D. It is used to gain wider acceptance of a product by involving key interested parties

Answer: B

NEW QUESTION 43
- (Exam Topic 2)
Which role is responsible for appointing the senior user in a project that is independent from a program?

A. The project manager
B. The executive
C. Corporate, program management or the customer
D. Project assurance

Answer: C

Explanation:
Reference https://www.prince2primer.com/prince2-roles-and-responsibilities/

NEW QUESTION 48
- (Exam Topic 2)
How should the "managing a stage boundary' process be used towards the end of a project's final delivery stage?

A. To plan the activities of the closing a project' process
B. To implement any exception plan requests from the project board
C. To create a benefits management approach for corporate, programme management or the customer
D. To review an issue received from a team manager

Answer: A

NEW QUESTION 52
- (Exam Topic 2)
Which activity takes place within the Managing a Stage Boundary process?

A. Produce Highlight Reports
B. Take corrective action within the limits of a stage's tolerance
C. Produce an Exception Plan
D. Authorize a Stage Plan for the next stage

Answer: C

NEW QUESTION 53
- (Exam Topic 2)
Which is a recommended quality review team role?

A. Project Manager
B. Assurance
C. Chair
D. Producer

Answer: C

NEW QUESTION 55
- (Exam Topic 2)
Which is a purpose of a Lessons Log?

A. Note any lessons that are raised in Checkpoint Reports
B. Record that corrective action is being taken
C. Escalate lessons to the Project Board
D. Raise improvements with Project Assurance

Answer: A

NEW QUESTION 57
- (Exam Topic 2)
What is a goal of the 'implement' step within the recommended risk management procedure?

A. To prepare specific management responses to identified risks
B. To monitor the effectiveness of actioned risk responses
C. To estimate the risk to the project in terms of probability and impact
D. To communicate information related to the risks faced by the project

Answer:

C

NEW QUESTION 60
- (Exam Topic 2)
Which statement about stages is true?

A. Management stages should be of the same duration
B. The use of technical stages is mandatory
C. The use of management stages is mandatory
D. Management stages are driven by specialist teams

Answer: C

NEW QUESTION 61
- (Exam Topic 2)
Which is a purpose of the 'initiating a project' process?

A. To decide if it is worthwhile to initiate a project
B. To decide on the project approach
C. To establish solid foundations for a project
D. To identify the number of work packages required

Answer: C

Explanation:
 Reference
http://prince2.wiki/Initiating_a_Project#Objective

NEW QUESTION 62
- (Exam Topic 2)
Which process has the objective of confirming that acceptance criteria have been met?

A. Controlling a stage
B. Directing a project
C. Managing product delivery
D. Closing a project

Answer: D

NEW QUESTION 66
- (Exam Topic 2)
Which product describes the method the project will use to engage with corporate, programme management or the customer?

A. Quality management approach
B. Communication management approach
C. Change control approach
D. Benefits management approach

Answer: A

NEW QUESTION 71
- (Exam Topic 2)
What product would enable the Project Manager to review how a Work Package is performing against its cost tolerance?

A. Configuration Item Record
B. Quality Register
C. Highlight Report
D. Checkpoint Report

Answer: D

NEW QUESTION 76
- (Exam Topic 2)
Which is a purpose of the 'initiating a project' process?

A. To produce a stage plan for each stage of a multi-stage project
B. To enable the project board to decide whether it is worthwhile to initiate a project
C. To provide a fixed point at which acceptance for the project product is confirmed
D. To enable an organization to understand the work needed to deliver the project's products

Answer: B

Explanation:
Reference
http://prince2.wiki/Initiating_a_Project#Objective

NEW QUESTION 81
- (Exam Topic 2)
Identify the missing word in the following sentence.
A project's [?] are the measurable improvements resulting from the outcomes achieved through the use of the project's outputs.

A. benefits
B. dis-benefits
C. issues
D. risks

Answer: A

Explanation:
A Benefit is the measurable improvement resulting from an outcome that is perceived as an advantage by one or more stakeholders.
Reference
http://p2.tech-academy.co.uk

NEW QUESTION 82
- (Exam Topic 2)
What should the 'managing product delivery' process ensure?
* 1. That the planned products meet their quality criteria
* 2. That the stage plan is kept up to date
* 3. That the project board is provided with progress information
* 4. That the planned products are delivered within tolerance

A. 1 and 2
B. 2 and 3
C. 3 and 4
D. 1 and 4

Answer: C

Explanation:
 Reference
http://prince2.wiki/Managing_Product_Delivery

NEW QUESTION 83
- (Exam Topic 2)
How should the Team Manager report that tolerances are forecast to be exceeded?

A. Create an Exception Report
B. Create a Highlight Report
C. Raise an issue
D. Grant a concession

Answer: C

NEW QUESTION 88
- (Exam Topic 2)
Which level of management uses the mechanisms established by the Progress theme to control any unacceptable deviations?

A. Only corporate or programme management
B. Only the Project Board
C. Only the Project Manager
D. All levels of management

Answer: D

NEW QUESTION 92
- (Exam Topic 2)
Which product identifies how often stakeholders require information?

A. Communication management approach
B. Lessons report
C. Configuration item record
D. Benefits management approach

Answer: A

NEW QUESTION 96
- (Exam Topic 2)
As a minimum requirement for applying the risk theme, what must specifically be assessed?

A. Whether a risk may cause the project to exceed its cost tolerance
B. Whether a risk may affect the project-level quality tolerances
C. Whether a risk may impact the underlying technical assumptions
D. Whether a risk may alter the project's business justification

Answer: D

NEW QUESTION 98
- (Exam Topic 2)
How many management stages should a PRINCE2 project consist of?

A. Start up stage, initiation stage and at least one other management stage to cover the remainder of theproject
B. Start up stage, at least one other management stage to cover the remainder of the project and a closing stage
C. Initiation stage and at least one other management stage to cover the remainder of the project
D. Start up stage, initiation stage and a closing stage

Answer: C

NEW QUESTION 99
- (Exam Topic 2)
Which risk response type is appropriate to respond to an opportunity?

A. Accept
B. Fallback
C. Exploit
D. Transfer

Answer: C

NEW QUESTION 101
- (Exam Topic 2)
Identify the missing words in the following sentence.
The six aspects of project performance to be managed are [?] costs, timescales and scope.

A. benefits, change, risk,
B. benefits, quality, risk,
C. change, quality, risk,
D. benefits, change, quality,

Answer: B

Explanation:
Reference:
http://prince2.wiki/Introduction:_The_PRINCE2_Foundation_Training_Manual

NEW QUESTION 104
- (Exam Topic 2)
Which is a purpose of the plans theme?

A. To identify, assess and control any potential changes to the baseline
B. To establish the project's structure of accountability
C. To assess and control uncertainty
D. To understand whether the targets are achievable

Answer: D

Explanation:

Reference http://prince2.wiki/Plans

NEW QUESTION 109
- (Exam Topic 2)
Which management product is used to record relationships between specialist products?

A. Change control approach
B. Configuration item record
C. Issue register
D. Product status account

Answer: B

NEW QUESTION 111
- (Exam Topic 2)
Identify the missing words in the following sentence.
The 'directing a project' process starts when [?] and is triggered by the request to initiate a project.

A. the 'starting up a project' process is completed
B. the project mandate has been approved by the project board
C. the project board has agreed the project strategies
D. corporate, programme management or the customer have authorized a project

Answer: A

Explanation:
Reference https://www.siliconbeachtraining.co.uk/blog/prince2-directing-project-process-dp

NEW QUESTION 116
- (Exam Topic 2)
How does the use of product descriptions support the 'focus on products' principle?

A. By documenting the scope tolerance for the project
B. By documenting the quality expected by the customer
C. By documenting the costs for the product
D. By documenting the delivery date for the product

Answer: B

Explanation:
 Reference
http://prince2.wiki/Focus_on_products

NEW QUESTION 121
- (Exam Topic 2)
Which are reasons for a benefits management approach?
* 1. To state how improvements will be measured
* 2. To confirm that the benefits are realized
* 3. To estimate the costs of improvement
* 4. To define the reason for delivering the improvement

A. 1 and 2
B. 2 and 3
C. 3 and 4
D. 1 and 4

Answer: AB

NEW QUESTION 124
- (Exam Topic 2)
Which process provides information for the project board to review a completed stage and confirm continued business justification?

A. Controlling a stage
B. Closing a project
C. Directing a project
D. Managing a stage boundary

Answer: D

Explanation:
Reference https://www.prince2.com/uk/prince2-processes

NEW QUESTION 127
- (Exam Topic 2)
What must a PRINCE2 project demonstrate?

A. Application of PRINCE2 principles
B. Application of proper leadership skills
C. Application of the activities in each process
D. Application of tools appropriate for the industry

Answer: A

NEW QUESTION 129
- (Exam Topic 2)
Identify the missing words in the following sentence.
The 'managing a stage boundary' process should be executed [?] a management stage.

A. when a stage plan has been prepared for
B. at the beginning of
C. when all the delivery steps have been completed within
D. at, or close to the end of,

Answer: D

Explanation:
Reference https://publications.axelos.com/Prince2Agile2015/content.aspx?showNav=true&expandNav=true&page=cros_1

NEW QUESTION 133

- (Exam Topic 2)
Which is a true statement about PRINCE2 event-driven controls?

A. Event-driven controls take place at predefined periodic intervals
B. Event-driven controls are produced at the frequency defined in a Work Package
C. Event-driven controls are used for decision making
D. Checkpoint Reports are event-driven controls

Answer: C

NEW QUESTION 134
- (Exam Topic 2)
How many tasks does the product-based planning technique describe?

A. One
B. Two
C. Three
D. Four

Answer: D

NEW QUESTION 138
- (Exam Topic 2)
Identify the missing words in the following sentence.
The project manager [?] for day-to-day management of the project.

A. and the project board are responsible
B. and the team manager(s) are accountable
C. has responsibility
D. decides who is responsible

Answer: C

Explanation:
 Reference
http://prince2.wiki/Directing_a_Project

NEW QUESTION 143
- (Exam Topic 2)
Which product identifies the management stages and timescales of a project?

A. Project Brief
B. Project Product Description
C. Project Plan
D. Initiation Stage Plan

Answer: C

NEW QUESTION 148
- (Exam Topic 2)
Which of the following statements about customer's quality expectations and acceptance criteria are true?
* 1. Customer's quality expectations form a specific and precise list of measurable criteria that a project product should meet in order to be acceptable to key stakeholders.
* 2. Acceptance criteria are often expressed in broad terms as a means to gain common understanding of general quality requirements.

A. Only 1 is true
B. Only 2 is true
C. Both 1 and 2 are true
D. Neither 1 or 2 are true

Answer: D

NEW QUESTION 152
- (Exam Topic 2)
Which statement about time-driven controls is CORRECT?

A. Time-driven controls are used for monitoring the progress of work packages and management stages
B. Time-driven controls take place when specific events happen
C. Time-driven controls are produced at the end of a stage
D. An exception report is a time-driven control

Answer: A

Explanation:
 Reference
http://prince2.wiki/Progress#Event-Driven_and_Time-Driven_Controls

NEW QUESTION 157
- (Exam Topic 2)
What is the first task of product-based planning?

A. Produce the Initiation Stage Plan
B. Write the Project Product Description
C. Identify dependencies
D. Create the product breakdown structure

Answer: B

NEW QUESTION 161
- (Exam Topic 2)
Who represents the three project interests on a project?

A. Project manager
B. Project support
C. External project stakeholders
D. Project board

Answer: D

Explanation:

Reference
http://prince2.wiki/Organization#Three_Project_Interests

NEW QUESTION 164
- (Exam Topic 2)
Identify the missing words in the following sentence. Project assurance personnel [?] the project manager.

A. are able to overturn the decisions of
B. must be accountable to
C. should support
D. report to the project board and

Answer: C

NEW QUESTION 165
- (Exam Topic 2)
Identify the missing words in the following sentence.
The 'starting up a project" process is triggered when a [? J is available.

A. project business case
B. project mandate
C. stage plan
D. work package

Answer: B

NEW QUESTION 166
- (Exam Topic 2)
Why is the 'learn from experience' principle applied to a project?

A. To enable the project team to repeat successes from previous projects
B. To enable the project team to develop a business case for the project
C. To allow the project to be divided into management stages
D. To enable the project team to use tolerances to delegate authority

Answer: A

Explanation:
Reference https://link.springer.com/chapter/10.1007/978-3-319-23000-9_4

NEW QUESTION 170
- (Exam Topic 2)
Which report must be used to inform the project board of a predicted deviation from agreed stage limits?

A. End stage report
B. Checkpoint report
C. Highlight report
D. Exception report

Answer: D

NEW QUESTION 171

- (Exam Topic 2)
Identify the missing word in the following sentence.
The PRINCE2 method addresses project management with four integrated elements: principles, themes, [?] and tailoring PRINCE2 to the project environment.

A. activities
B. processes
C. products
D. quality

Answer: B

Explanation:

Reference
http://www.innolead.co.bw/index.php/inno-content/cid/27/prince2/

NEW QUESTION 173
- (Exam Topic 2)
According to the 'continued business justification' principle, what should happen to the funds when a project can no longer be justified?

A. They should be returned to corporate, programme management or customer
B. They should be used to create an alternative business case for the project
C. They should be transferred back to the project board to reassign
D. They should be used to deliver a reduction in the scope of the project

Answer: A

NEW QUESTION 178
- (Exam Topic 2)
What plan is created, and submitted for approval, during the Managing a Stage Boundary process?

A. Team Plan
B. Stage Plan
C. Benefits Review Plan
D. Project Plan

Answer: B

NEW QUESTION 180
- (Exam Topic 2)
What is a supplier of a PRINCE2 project responsible for?

A. Providing the project mandate
B. Providing resources to deliver the project outputs
C. Establishing the project's governance
D. Realizing the benefits from the project

Answer: B

Explanation:
 Reference
http://prince2.wikidot.com/senior-supplier

NEW QUESTION 181
- (Exam Topic 2)
Which is a true statement about time-driven controls?

A. Time-driven controls are used for monitoring the progress of Work Packages and management stages
B. Time-driven controls take place when specific events happen
C. Time-driven controls are produced at the end of a stage
D. An Exception Report is a time-driven control

Answer: A

NEW QUESTION 182
- (Exam Topic 2)
What is documented in the project plan to support the 'manage by exception' principle?

A. The project's tolerances for cost and time
B. A project product's quality criteria
C. The expected project benefits
D. Activities to mitigate project risks

Answer: A

NEW QUESTION 187

- (Exam Topic 2)
Which describes a characteristic of a project?

A. It maintains business as usual profitability
B. It provides a quality service to customers
C. It involves a team with different skills
D. It enables established and proven best practices

Answer: D

Explanation:
Reference https://www.projectsmart.co.uk/what-is-prince2.php

NEW QUESTION 190
- (Exam Topic 2)
Identify the missing words in the following sentence.
The 'managing product delivery' process provides a controlled link between [?] and a project manager.

A. project assurance
B. the project board
C. the corporate, programme management or the customer
D. a team manager

Answer: D

NEW QUESTION 193
- (Exam Topic 2)
Who is responsible for documenting any tailoring of the business case theme?

A. Executive
B. Business project assurance
C. Project manager
D. Corporate management

Answer: C

NEW QUESTION 198
- (Exam Topic 2)
Which is a minimum requirement for applying the business case theme?

A. To provide statements of actual benefits at benefits reviews
B. To report on project performance at project closure
C. To define the actions required to confirm the project's benefits are realized
D. To monitor changes to the project plan to identify exceptions

Answer: D

Explanation:
Reference https://www.whatisprince2.net/prince2-theme-business-case.php

NEW QUESTION 199
- (Exam Topic 2)
Which is a minimum requirement for applying the quality theme?

A. To define the project's approach to quality control
B. To undertake independent audits of the project throughout the project
C. To apply the recommended quality review technique
D. To define the project's approach to quality assurance

Answer: A

NEW QUESTION 201
- (Exam Topic 2)
What is a benefits management approach used to assess?

A. How the project's products have performed when in operational use
B. The effectiveness of the project strategies
C. How the project has progressed against its plans
D. The suitability of the project management team structure

Answer: A

Explanation:
Reference https://mplaza.pm/prince2-benefits-management-approach-template/

NEW QUESTION 205

- (Exam Topic 2)
Which is a minimum requirement when applying the business case theme?

A. To specify the solution to be used to deliver the business option selected
B. To ensure the corporate business plan is updated with the project costs and benefits
C. To define the management actions required to ensure the project's outcomes are achieved
D. To integrate the benefits management approach with the project and stage plans

Answer: A

NEW QUESTION 209
- (Exam Topic 2)
What information about benefits management must be documented to meet the minimum requirements for applying the business case theme?

A. The senior user's responsibilities for realizing benefits
B. Statements of actual versus forecast benefits at reviews
C. The management actions needed to ensure benefits are realized
D. No specific documents related to benefits are necessary

Answer: A

NEW QUESTION 213
- (Exam Topic 2)
What may be funded from a risk budget?

A. Corrections required due to off-specifications
B. Impact analysis of requests for change
C. Implementation of a fallback plan
D. Preparation of the risk management approach

Answer: C

Explanation:

Reference
http://prince2.wiki/Risk#Risk_Budget

NEW QUESTION 216
- (Exam Topic 2)
How does the project plan help to support the 'manage by stages' principle?

A. By identifying the customer's quality expectations
B. By defining products to ensure they are fit for purpose
C. By identifying the major control points and milestones
D. By estimating the timescales and costs of the project

Answer: C

Explanation:

Reference
http://prince2.wiki/Manage_by_stages

NEW QUESTION 221
- (Exam Topic 2)
What information should be recorded in the quality register?

A. Planned activities to determine whether the products are fit for purpose
B. Potential threats to the project's objectives and how they will be managed
C. Lessons that the project will capture and use during the project
D. Off-specifications that will occur during the project

Answer: C

Explanation:
Reference https://mplaza.pm/prince2-quality-register-template/

NEW QUESTION 226
- (Exam Topic 2)
Which is a purpose of the 'directing a project' process?

A. To create and authorize the project mandate
B. To ensure that work on products allocated to the team is authorized and agreed
C. To control the day-to-day running of the project
D. To delegate day-to-day management of the project to the project manager

Answer: D

Explanation:

Reference: https://www.prince2primer.com/directing-a-project-in-prince2/

NEW QUESTION 231
- (Exam Topic 2)
Which is a minimum requirement for applying the organization theme?

A. Each member of the project management team must have a written role description
B. The roles of the project management team must be combined, wherever possible
C. The project manager must be appointed from the supplier organization
D. The frequency of communication to the project's stakeholders must be documented

Answer: D

Explanation:

Reference
http://prince2.wiki/Themes#Organization_Theme

NEW QUESTION 234
- (Exam Topic 2)
According to the 'tailor to suit the project' principle, what is the basis for effective project management?

A. That the appropriate number and type of meetings are held
B. That the project is divided into an appropriate number of stages
C. That the appropriate information is provided to make decisions
D. That the project method relates to the project's environment

Answer: D

Explanation:

Reference
http://prince2.wiki/Tailor_to_suit_the_project_environment

NEW QUESTION 236
- (Exam Topic 2)
Which are purposes of the quality theme?
* 1. To implement continuous improvement during the project
* 2. To establish how the project will ensure that products created will be acceptable to key stakeholders
* 3. To ensure that the project is desirable and achievable
* 4. To identify, assess and control uncertainty

A. 1 and 2
B. 2 and 3
C. 3 and 4
D. 1 and 4

Answer: B

Explanation:
Reference https://www.whatisprince2.net/prince2-theme-quality.php

NEW QUESTION 240
- (Exam Topic 2)
Which is an objective of the Starting up a Project process?

A. Identify who will be responsible for creating the Project Plan
B. Agree how the project will be monitored and controlled after initiation
C. Authorize the Project Manager to proceed with the initiation stage
D. Agree how issues and changes will be identified, assessed and controlled

Answer: A

NEW QUESTION 244
- (Exam Topic 2)
When should the level of tailoring be defined?

A. During the initiation stage
B. When reviewing what has been learned to date
C. As a response to issues and risks experienced
D. Before the project is triggered by the project mandate

Answer: C

Explanation:

Reference https://www.prince2primer.com/tailoring-prince2-methodology/

NEW QUESTION 245
- (Exam Topic 2)
Which is an objective of the 'initiating a project' process?

A. To ensure that baselines are established and controlled
B. To ensure that the business case is kept under review
C. To ensure that the planned products are delivered within tolerances
D. To ensure that user acceptance of the products is confirmed

Answer: C

Explanation:

Reference
http://prince2.wiki/Initiating_a_Project#Objective

NEW QUESTION 249
- (Exam Topic 2)
Identify the missing words in the following sentence. A Project Manager agrees the [?] with a Team Manager.

A. project cost tolerance
B. stage cost tolerance
C. Work Package cost tolerance
D. product cost tolerance

Answer: C

NEW QUESTION 252
- (Exam Topic 2)
Which theme verifies that a project's products are fit for purpose?

A. Business case
B. Organization
C. Quality
D. Progress

Answer: C

Explanation:

Reference
http://prince2.wiki/Quality

NEW QUESTION 257
- (Exam Topic 2)
According to the 'continued business justification' principle, when is a justifiable reason for a project FIRST needed?

A. After the executive has been appointed
B. When authorized by the corporate, programme management or the customer
C. Before work to start the project commences
D. When an organization produces its business plans

Answer: C

Explanation:

Reference:
http://prince2.wiki/Continued_business_justification

NEW QUESTION 259
- (Exam Topic 2)
Where should a team manager look for information about the quality required for a product?

A. Project initiation documentation
B. Product description
C. Team plan
D. Quality management approach

Answer: B

Explanation:

Reference
http://prince2.wiki/Quality#The_Quality_Knowledge_provided_by_PRINCE2

NEW QUESTION 262
- (Exam Topic 2)
Which document should record the agreed amount of risk budget for a project?

A. Project Brief
B. Project Plan
C. Risk Management Strategy
D. Risk Register

Answer: B

NEW QUESTION 264
- (Exam Topic 2)
Which statement describes the 'Implement' step within the recommended risk management procedure?

A. Take planned action to respond to a risk
B. Implement the responsibilities for risks defined in the Risk Management Strategy
C. Assess the proximity of a risk
D. Identify the level of risks that can be tolerated by the project

Answer: A

NEW QUESTION 265
- (Exam Topic 2)
Where should decisions regarding the tailoring of the project be recorded?

A. Project brief
B. Project initiation documentation
C. Project mandate
D. Stage plan

Answer: D

NEW QUESTION 267
- (Exam Topic 2)
How is the tailoring approach defined for a project?

A. The project board approves the approach
B. The project board documents the approach
C. Project assurance approves the approach
D. Project assurance documents the approach

Answer: A

NEW QUESTION 269
- (Exam Topic 2)
Which is a responsibility of the project board?

A. To manage the team managers and project support
B. To ensure production of the project's outputs
C. To ensure effective communication with external stakeholders
D. To implement the change control approach

Answer: C

Explanation:

Reference:
http://prince2.wiki/Organization#Project_Board

NEW QUESTION 274
- (Exam Topic 2)
Which are characteristics of stakeholders?
* 1. They are often affected by the project
* 2. They agree with every project objective
* 3. They are only/always external to the corporate organization
* 4. They typically interact with the project

A. 1 and 2
B. 2 and 3
C. 3 and 4
D. 1 and 4

Answer: D

Explanation:

Reference https://www.prince2.com/blog/how-to-identify-stakeholders/

NEW QUESTION 276
- (Exam Topic 2)
What is established during the 'initiating a project' process?

A. The agreed protect acceptance criteria
B. The need for a configuration library
C. A plan for the work or project initiation
D. An understanding of the project's funding

Answer: A

NEW QUESTION 281
- (Exam Topic 2)
Which role represents the stakeholders who will operate the project's products after the project is complete?

A. Executive
B. Senior user
C. Senior supplier
D. Project manager

Answer: B

Explanation:

Reference
http://p2.tech-academy.co.uk/organisation/

NEW QUESTION 285
- (Exam Topic 2)
What should be considered when defining the number of management stages in a project?

A. When the team managers are available
B. When key decisions need to be made
C. When highlight reports will be submitted
D. When project support will be available

Answer: B

Explanation:
Reference https://www.prince2primer.com/prince2-management-and-technical-stages/

NEW QUESTION 286
- (Exam Topic 2)
Which is an objective of the 'directing a project' process?

A. To review and approve a project mandate
B. To ensure corporate or programme management has an interface to the project
C. To define how risks, issues and changes will be managed
D. To obtain approval for completed products

Answer: B

Explanation:
 Reference
http://prince2.wiki/Directing_a_Project#Objective

NEW QUESTION 291
- (Exam Topic 2)
During the 'initiating a project' process, who specifies the required level of management control?

A. Corporate, programme management or customer
B. Project board
C. Project manager
D. Project assurance

Answer: B

NEW QUESTION 293
- (Exam Topic 2)
How does the 'managing product delivery' process ensure that the team manager's perspective is provided in a work package?

A. The work packages are defined by the team manager and supported by a team plan
B. the work packages provided by the project manager are agreed by the team manager
C. The team plans are checked by project assurance against the work packages
D. The stage plan covering the work packages is created with input from the team manager

Answer: B

NEW QUESTION 298
- (Exam Topic 2)
Which is a purpose of the business case theme?

A. To identify which role is responsible for producing the business case
B. To identify the project's outputs
C. To establish the controls to manage changes that may impact the project benefits
D. To establish a viable investment proposition

Answer: B

Explanation:

Reference
http://prince2.wiki/Business_Case

NEW QUESTION 301
- (Exam Topic 2)
Which is a purpose of the 'controlling a stage' process?

A. To review the success of the project at the end of a management stage
B. To agree work package acceptance and delivery requirements
C. To produce regular highlight reports for the project board
D. To re-plan the current stage and the project when requested

Answer: C

NEW QUESTION 305
- (Exam Topic 2)
What process provides information on a team's work to the project manager?

A. Controlling a stage
B. Directing a project
C. Managing a stage boundary
D. Managing product delivery

Answer: D

NEW QUESTION 309
- (Exam Topic 2)
Which is a purpose of a Project Brief?

A. Enable the assembly of the project mandate
B. Describe the reporting requirements of the various layers of management involved with the project
C. Describe how changes to products will be controlled
D. Provide a solid basis for the initiation of the project

Answer: D

NEW QUESTION 311
- (Exam Topic 2)
Which is a purpose of the quality theme?

A. To establish how the project will ensure that all products created meet their requirements
B. To establish baselines against which any changes to products can be assessed
C. To identify all the products of the project to ensure the scope has been adequately defined
D. To determine the communication needs of the organization's quality assurance function

Answer: A

NEW QUESTION 314
- (Exam Topic 2)
Which describes a risk event?

A. The area of uncertainty in terms of the threat or opportunity
B. The derivation or sources of a potential risk to the project
C. The achievement of a milestone on the project plan
D. The sequence of events and actions that will be put in place if a risk occurs

Answer: A

Explanation:

Reference

http://prince2.wiki/Risk

NEW QUESTION 315
- (Exam Topic 2)
Why is it necessary to apply the 'defined roles and responsibilities' principle?

A. Because the people involved in a project should know what is expected of them
B. Because the project management team should be cross-functional
C. Because the user and supplier interests should be involved on a need-to-know basis
D. Because the project manager should represent all the stakeholders of the project

Answer: A

NEW QUESTION 316
- (Exam Topic 2)
What action is taken as part of the 'controlling a stage' process?
* 1. Create an exception plan
* 2. Authorize work to be done
* 3. Take corrective action
* 4. Obtain approvals for completed products

A. 1 and 2
B. 2 and 3
C. 3 and 4
D. 1 and 4

Answer: B

Explanation:

Reference
https://www.greycampus.com/opencampus/prince-2-foundation/introduction-on-controlling-a-stage-process-in-p

NEW QUESTION 318
- (Exam Topic 2)
What theme provides all management levels within the project management team with mechanisms for monitoring and control?

A. Progress
B. Change
C. Organization
D. Quality

Answer: A

NEW QUESTION 319
- (Exam Topic 2)
Which is a minimum requirement for applying the plans theme?

A. The project must have at least two management stages
B. The team managers in the project must prepare team plans
C. Scope tolerance must be prioritized using MoSCoW
D. The project plan must be presented as a Gantt chart

Answer: B

Explanation:

Reference
http://prince2.wiki/Themes#Plans_Theme

NEW QUESTION 321
- (Exam Topic 2)
What is a risk actionee responsible for?

A. Identifying risks to the project that might occur in their department
B. Owning and authorizing the use of the risk budget to fund risk responses
C. Managing, monitoring and controlling of all aspects of an assigned risk
D. Carrying out a risk response action to respond to a particular risk

Answer: D

NEW QUESTION 325
- (Exam Topic 2)
Which should be provided by corporate or programme management before the Starting up a Project process commences?

A. A Project Brief
B. Sufficient information to identify the prospective Executive

C. The Project Initiation Documentation
D. Authority to initiate a project

Answer: B

NEW QUESTION 327
- (Exam Topic 2)
To meet the minimum requirements for applying the progress theme, when must the business justification be reviewed?

A. At the start of the project
B. Throughout each stage
C. When a change is raised
D. In exception situations

Answer: B

Explanation:
Reference https://www.prince2.com/blog/the-7-principles-themes-and-processes-of-prince2/

NEW QUESTION 332
- (Exam Topic 2)
Which is a responsibility of a risk owner?

A. Identify risks to the project that might occur in their department
B. Own and authorize the use of the risk budget to fund risk responses
C. Manage, monitor and control all aspects of an assigned risk
D. Determine project risk appetite

Answer: C

NEW QUESTION 334
- (Exam Topic 2)
Which principle helps to ensure that all changes to the outputs are agreed?

A. Defined roles and responsibilities
B. Focus on products
C. Learn from experience
D. Manage by exception

Answer: A

NEW QUESTION 336
- (Exam Topic 2)
Which is a minimum requirement for applying the organization theme?

A. The project's approach to engaging with its stakeholders must be defined
B. Roles must be combined to reduce the number of individuals needed on the project
C. During a procurement the senior supplier must be appointed from the customer organization
D. The project team must change at each end stage of the project life cycle

Answer: A

NEW QUESTION 341
- (Exam Topic 2)
Which is a key decision made during the 'directing a project' process?

A. Select and appoint the project executive
B. Approve the project manager role description
C. Confirm that the benefits management approach addresses all expected benefits
D. Approve the proposed project mandate

Answer: B

Explanation:
Reference
https://www.greycampus.com/opencampus/prince-2-practitioner/purpose-of-directing-a-project-process-in-princ

NEW QUESTION 343
- (Exam Topic 1)
What takes place during the Closing a Project process?

A. The post-project benefits reviews are performed
B. Ownership of the project's products is transferred to the customer
C. An End Stage Report is prepared for the final stage
D. The project closure notification is reviewed and approved

Answer: B

NEW QUESTION 347
- (Exam Topic 1)
Which is NOT a purpose of a Benefits Review Plan?

A. Define the period over which the cost-benefit analysis will be based
B. Describe how to measure the performance of the project's products in operational use
C. Define the scope, timing and ownership of the benefit reviews required
D. Describe how to measure and confirm any benefits that are to be realised after the project is closed

Answer: A

NEW QUESTION 348
- (Exam Topic 1)
Which is an objective of the Closing a Project process?

A. Prepare the plan for the next stage
B. Assess any benefits that have already been realized
C. Produce a Benefits Review Plan to identify what benefits are expected
D. Check that all benefits are realized before closing a project

Answer: B

NEW QUESTION 351
- (Exam Topic 1)
What needs to be in place to ensure effective issue and change control?

A. Configuration management system
B. Manage by exception
C. Quality planning
D. Information needs for stakeholders

Answer: A

NEW QUESTION 356
- (Exam Topic 1)
Which of the following statements about stakeholders are true?
* 1. Someone who thinks they will be affected by a project is a stakeholder on that project.
* 2. Stakeholders may be internal or external to the corporate organization.

A. Only 1 is true
B. Only 2 is true
C. Both 1 and 2 are true
D. Neither 1 or 2 are true

Answer: C

NEW QUESTION 360
- (Exam Topic 1)
How many roles make up the Project Board?

A. One
B. Two
C. Three
D. Four

Answer: C

NEW QUESTION 361
- (Exam Topic 1)
Which is assumed to be a customer's responsibility in the PRINCE2 customer/supplier environment?

A. Specify the desired result
B. Provide the resources and skills to deliver the desired result
C. Ensure the technical integrity of a project
D. Develop a project's products

Answer: A

NEW QUESTION 364
- (Exam Topic 1)
If the Project Board instructs the Project Manager to implement a request for change, which document would contain details of that change?

A. Checkpoint Report

B. Highlight Report
C. Issue Report
D. Product Status Account

Answer: C

NEW QUESTION 368
- (Exam Topic 1)
Identify the missing words in the following sentence. A project is [?] organization that is created for the purpose of delivering business products.

A. a corporate
B. a temporary
C. an external
D. a technical

Answer: B

NEW QUESTION 371
- (Exam Topic 1)
From whom does a Team Manager obtain approval for a completed product?

A. Project Manager
B. Project Support
C. The authority defined in the Product Description
D. Senior Supplier

Answer: C

NEW QUESTION 375
- (Exam Topic 1)
Which of the following statements about the Closing a Project process are true?
* 1. The Closing a Project process provides a fixed point for the receipt of completed Work Packages for the work performed in the final stage.
* 2. The Closing a Project process provides a fixed point to review if the objectives set out in the original Project Initiation Documentation have been achieved.

A. Only 1 is true
B. Only 2 is true
C. Both 1 and 2 are true
D. Neither 1 or 2 are true

Answer: B

NEW QUESTION 379
- (Exam Topic 1)
Why is the Initiating a Project process used?

A. To decide which project approach is suitable for the project
B. To fully understand how the project objectives will be achieved before committing significant resources
C. To produce the required Work Packages
D. To enable corporate or programme management to give authorization to deliver a project

Answer: B

NEW QUESTION 381
- (Exam Topic 1)
Which project management team member represents the interest of those who will operate the project's products to realize the benefits after the project is complete?

A. Executive
B. Senior User
C. Senior Supplier
D. Project Manager

Answer: B

NEW QUESTION 382
- (Exam Topic 1)
Which is a benefit of using PRINCE2?

A. Is a method specifically designed for technical projects
B. Provides for the efficient and economic use of management time
C. Includes many of the proven planning techniques, such as critical path analysis
D. Can be used to manage both projects and programmes

Answer: B

NEW QUESTION 385

- (Exam Topic 1)
Which product records any project outcomes perceived as negative by stakeholders?

A. Business Case
B. Project Plan
C. Communication Management Strategy
D. Project Product Description

Answer: A

NEW QUESTION 389
- (Exam Topic 1)
What is the collective name for individuals or groups who may be affected by a project?

A. Customers
B. Project Support
C. Stakeholders
D. Team members

Answer: C

NEW QUESTION 392
- (Exam Topic 1)
What is an off-specification?

A. A new requirement
B. A quality tolerance
C. A type of issue
D. A major risk

Answer: C

NEW QUESTION 397
- (Exam Topic 1)
Which is a type of issue?

A. A lesson
B. A request for change
C. An Exception Report
D. A risk with an estimated high impact

Answer: B

NEW QUESTION 402
- (Exam Topic 1)
Which is a purpose of the Directing a Project process?

A. Create and authorize the project mandate
B. Ensure that work on products allocated to the team is authorized and agreed
C. Control the day-to-day running of the project
D. Delegate day-to-day management of the project to the Project Manager

Answer: D

NEW QUESTION 404
- (Exam Topic 1)
What product is used to maintain a record of those who have an interest in the project and their information requirements?

A. Project Plan
B. Communication Management Strategy
C. Project Brief
D. Project Product Description

Answer: B

NEW QUESTION 409
- (Exam Topic 1)
Which characteristic of a project reflects that there are different perspectives and motivations for customers and suppliers?

A. Change
B. Cross-functional
C. Unique
D. Risk

Answer: B

NEW QUESTION 413
- (Exam Topic 1)
In what process is the authorization to deliver the project's products given?

A. Starting up a Project
B. Initiating a Project
C. Managing a Stage Boundary
D. Directing a Project

Answer: D

NEW QUESTION 416
- (Exam Topic 1)
Which is a purpose of the Controlling a Stage process?

A. Produce a Team Plan for the work to be assigned to a Team Manager
B. Select and implement actions that will resolve deviations from a plan within tolerance
C. Obtain approvals for products delivered in a Work Package
D. Update a Project Plan to incorporate the actuals from a Stage Plan

Answer: B

NEW QUESTION 420
- (Exam Topic 1)
Which is an objective of the Closing a Project process?

A. Review and approve the plan for project closure
B. Review the performance of the project against its baseline
C. Perform any post-project reviews
D. Create a Benefits Review Plan

Answer: B

NEW QUESTION 424
- (Exam Topic 1)
Who should act as the communication channel between a project and corporate or programme management?

A. Project Board
B. Project Assurance
C. Project Manager
D. Project Support

Answer: A

NEW QUESTION 426
- (Exam Topic 1)
Which of the following statements about the Project Initiation Documentation are true?
* 1. The Project Initiation Documentation is used to ensure that a sound basis exists before the Project Board authorizes a project.
* 2. The Project Initiation Documentation should be updated at the end of each stage to reflect the current status of a project.

A. Only 1 is true
B. Only 2 is true
C. Both 1 and 2 are true
D. Neither 1 or 2 are true

Answer: C

NEW QUESTION 431
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