Exam Questions PRINCE2-Foundation

PRINCE2 Foundation exam

https://www.2passeasy.com/dumps/PRINCE2-Foundation/

NEW QUESTION 1
- (Exam Topic 2)
Which is a minimum requirement for applying the risk theme?

A. Threats must be assessed for their impact on the viability of the project
B. A single role that is responsible for all risks must be defined
C. The PRINCE2 risk management procedure must be followed
D. Team managers must maintain their own risk registers

Answer: A

Explanation:
Reference https://www.prince2primer.com/prince2-2017-risk-theme-changes/

NEW QUESTION 2
- (Exam Topic 2)
Which statement about applying the 'tailor to suit the project' principle is CORRECT?

A. PRINCE2 can be tailored to be used with any type of project
B. A technically complex project should NOT tailor PRINCE2
C. The tailoring of PRINCE2 is MOST appropriate for agile projects
D. A project which is part of a programme should NOT tailor PRINCE2

Answer: A

Explanation:

Reference:
http://prince2.wiki/Tailoring

NEW QUESTION 3
- (Exam Topic 2)
Whose approval is needed to replace a Stage Plan with an Exception Plan?

A. Corporate or programme management
B. Project Board
C. Project Manager
D. Team Manager

Answer: B

NEW QUESTION 4
- (Exam Topic 2)
What product defines the reporting requirements between the Project Manager and Team Manager?

A. Project Brief
B. Product Description
C. Team Plan
D. Work Package

Answer: D

NEW QUESTION 5
- (Exam Topic 2)
Which is an objective of the 'controlling a stage' process?

A. To review the business justification for the project
B. To replan the current stage when directed
C. To develop products to defined quality criteria
D. To produce a learn plan for the work package

Answer: D

NEW QUESTION 6
- (Exam Topic 2)
When tailoring PRINCE2 to suit the project, [?] may be changed to suit other standards or policies.

A. Defined acceptance criteria
B. the PRINCE2 principles
C. the terminology used
D. the number of themes applied

Answer: D

NEW QUESTION 7
- (Exam Topic 2)
Which PRINCE2 principle is being applied when tolerances are set to establish limits of authority and accountability?

A. Continued business justification
B. Defined roles and responsibilities
C. Manage by exception
D. Manage by stages

Answer: C

Explanation:

Reference
http://prince2.wiki/Manage_by_exception

NEW QUESTION 8
- (Exam Topic 2)
Which statement about the quality review technique is FALSE?

A. It enables a check to be made on a product's fitness for purpose
B. It defines the quality responsibilities of the project team
C. It supports the management of future changes by providing a baseline for a product
D. It is used to gain wider acceptance of a product by involving key interested parties

Answer: B

NEW QUESTION 9
- (Exam Topic 2)
Which is an objective of the 'directing a project' process?

A. To tailor the project's products and roles so that the project suits the circumstances
B. To respond to the project mandate by starting up a project
C. To provide an interface between the project and corporate management
D. To ensure the stage products are delivered to the stated quality standards

Answer: C

Explanation:
Reference:
https://www.greycampus.com/opencampus/prince-2-practitioner/purpose-of-directing-a-project-process-in-princ

NEW QUESTION 10
- (Exam Topic 2)
Which is a purpose of a Lessons Log?

A. Note any lessons that are raised in Checkpoint Reports
B. Record that corrective action is being taken
C. Escalate lessons to the Project Board
D. Raise improvements with Project Assurance

Answer: A

NEW QUESTION 10
- (Exam Topic 2)
What is the change authority role permitted to authorize?

A. Risks to the project
B. Adjustments to the limits on the change budget
C. Changes to stage tolerance
D. Changes to the project that do not exceed a defined budget

Answer: D

NEW QUESTION 12
- (Exam Topic 2)
Which process has the objective of confirming that acceptance criteria have been met?

A. Controlling a stage
B. Directing a project
C. Managing product delivery
D. Closing a project

Answer: D

NEW QUESTION 13

- (Exam Topic 2)
What is the minimum number of management stages required by PRINCE2?

A. Two stages: to initiate and to deliver the project
B. One stage: to cover the whole project
C. Three stages: to initiate, to deliver and to close the project
D. Four stages: to start, to initiate, to deliver and to close the project

Answer: A

NEW QUESTION 15
- (Exam Topic 2)
Which is a purpose of the 'initiating a project' process?

A. To produce a stage plan for each stage of a multi-stage project
B. To enable the project board to decide whether it is worthwhile to initiate a project
C. To provide a fixed point at which acceptance for the project product is confirmed
D. To enable an organization to understand the work needed to deliver the project's products

Answer: B

Explanation:
Reference
http://prince2.wiki/Initiating_a_Project#Objective

NEW QUESTION 17
- (Exam Topic 2)
What should the 'managing product delivery' process ensure?
* 1. That the planned products meet their quality criteria
* 2. That the stage plan is kept up to date
* 3. That the project board is provided with progress information
* 4. That the planned products are delivered within tolerance

A. 1 and 2
B. 2 and 3
C. 3 and 4
D. 1 and 4

Answer: C

Explanation:
 Reference
http://prince2.wiki/Managing_Product_Delivery

NEW QUESTION 18
- (Exam Topic 2)
How should the Team Manager report that tolerances are forecast to be exceeded?

A. Create an Exception Report
B. Create a Highlight Report
C. Raise an issue
D. Grant a concession

Answer: C

NEW QUESTION 22
- (Exam Topic 2)
Which is a recommended quality review team role?

A. Project Manager
B. Assurance
C. Project Support
D. Administrator

Answer: D

NEW QUESTION 24
- (Exam Topic 2)
What is an advantage of dividing the project into stages?

A. Detailed plans can be prepared closer to the time events will take place
B. the project board can delegate management of the project to team managers
C. The project can be authorized by the project manager on a stage by stage basis
D. The project brief can be updated towards the end of each stage

Answer: A

NEW QUESTION 26
- (Exam Topic 2)
The application of which principle helps to define what should be included in a project?

A. Defined roles and responsibilities
B. Focus on products
C. Manage by stages
D. Continued business justification

Answer: C

NEW QUESTION 28
- (Exam Topic 2)
Identify the missing words in the following sentence.
The six aspects of project performance to be managed are [?] costs, timescales and scope.

A. benefits, change, risk,
B. benefits, quality, risk,
C. change, quality, risk,
D. benefits, change, quality,

Answer: B

Explanation:
Reference:
http://prince2.wiki/Introduction:_The_PRINCE2_Foundation_Training_Manual

NEW QUESTION 31
- (Exam Topic 2)
Which management product is used to record relationships between specialist products?

A. Change control approach
B. Configuration item record
C. Issue register
D. Product status account

Answer: B

NEW QUESTION 33
- (Exam Topic 2)
How does the use of product descriptions support the 'focus on products' principle?

A. By documenting the scope tolerance for the project
B. By documenting the quality expected by the customer
C. By documenting the costs for the product
D. By documenting the delivery date for the product

Answer: B

Explanation:
 Reference
http://prince2.wiki/Focus_on_products

NEW QUESTION 38
- (Exam Topic 2)
Which process provides information for the project board to review a completed stage and confirm continued business justification?

A. Controlling a stage
B. Closing a project
C. Directing a project
D. Managing a stage boundary

Answer: D

Explanation:
Reference https://www.prince2.com/uk/prince2-processes

NEW QUESTION 39
- (Exam Topic 2)
Which is an objective of the 'starting up a project' process?

A. To approve the initiation stage
B. To select the project mandate
C. To define the project quality management approach
D. To appoint the project management team

Answer: A

Explanation:
 Reference
http://prince2.wiki/Starting_Up_a_Project#Purpose

NEW QUESTION 42
- (Exam Topic 2)
Which statement applies to Stage Plans?

A. Always have the same duration as the Project Plan
B. Are produced at the same time as the Project Initiation Documentation
C. Assist the Project Manager in the day-to-day running and control of the project
D. Provide a baseline against which the Project Board monitor overall progress

Answer: C

NEW QUESTION 46
- (Exam Topic 2)
Which statement about time-driven controls is CORRECT?

A. Time-driven controls are used for monitoring the progress of work packages and management stages
B. Time-driven controls take place when specific events happen
C. Time-driven controls are produced at the end of a stage
D. An exception report is a time-driven control

Answer: A

Explanation:
 Reference
http://prince2.wiki/Progress#Event-Driven_and_Time-Driven_Controls

NEW QUESTION 50
- (Exam Topic 2)
Which is an objective of the 'managing a product delivery' process?

A. To ensure the business case is regularly reviewed
B. To assess whether the stage products have been approved
C. To deliver the planned specialist products within tolerance
D. To request authorization to start the next stage

Answer: C

Explanation:
 Reference
http://prince2.wiki/Managing_Product_Delivery#Objective

NEW QUESTION 52
- (Exam Topic 2)
According to the 'continued business justification' principle, what should happen to the funds when a project can no longer be justified?

A. They should be returned to corporate, programme management or customer
B. They should be used to create an alternative business case for the project
C. They should be transferred back to the project board to reassign
D. They should be used to deliver a reduction in the scope of the project

Answer: A

NEW QUESTION 55
- (Exam Topic 2)
Why can PRINCE2 be applied to any type of project?

A. Because it provides the project manager with procedures for managing project risks and issues
B. Because it allows each member of the project management team to fully understand their role and responsibilities
C. Because it separates the management of the project from the specialist work needed to deliver the products
D. Because it provides the project manager with a planning procedure to plan the project more effectively

Answer: B

Explanation:
Reference https://www.prince2.com/uk/prince2-methodology

NEW QUESTION 58
- (Exam Topic 2)
Which of the following refers to the actions identified to bring a situation to a level where exposure to a risk is acceptable?

A. Risk category
B. Risk description

C. Risk response
D. Risk status

Answer: C

NEW QUESTION 60
- (Exam Topic 2)
During the Managing a Stage Boundary process what product is updated with estimated costs and time for the stage that is about to begin?

A. End Stage Report
B. Team Plan
C. Work Package
D. Project Plan

Answer: D

NEW QUESTION 61
- (Exam Topic 2)
Which is a minimum requirement when applying the business case theme?

A. To specify the solution to be used to deliver the business option selected
B. To ensure the corporate business plan is updated with the project costs and benefits
C. To define the management actions required to ensure the project's outcomes are achieved
D. To integrate the benefits management approach with the project and stage plans

Answer: A

NEW QUESTION 63
- (Exam Topic 2)
Which is a purpose of the 'identify the risks' step within the recommended risk management procedure?

A. To identify responses to risks documented in the business case
B. To identify information about the project environment and objectives
C. To identify the roles to be involved in risk management activities
D. To identify uncertainties that may impact on the delivery of the project objectives

Answer: D

Explanation:

Reference
http://prince2.wiki/Risk#The_Risk_Management_Procedure

NEW QUESTION 64
- (Exam Topic 2)
How are team managers involved in tailoring PRINCE2 suit the project?

A. Team managers are accountable for the tailoring of the work packages
B. Team managers may advice on tailoring to improve the management of work packages
C. Team managers should not be involved in tailoring PRINCE2
D. Team managers should document the tailoring of the work packages

Answer: B

NEW QUESTION 65
- (Exam Topic 2)
Which of the following statements about lines of authority and reporting are true?
* 1. The Project Manager has day-to-day control for a management stage within the limits laid down by the Project Board.
* 2. If a Team Manager forecasts a deviation beyond Work Package tolerances, this should be referred to the Project Manager.

A. Only 1 is true
B. Only 2 is true
C. Both 1 and 2 are true
D. Neither 1 or 2 are true

Answer: C

NEW QUESTION 68
- (Exam Topic 2)
What information about benefits management must be documented to meet the minimum requirements for applying the business case theme?

A. The senior user's responsibilities for realizing benefits
B. Statements of actual versus forecast benefits at reviews
C. The management actions needed to ensure benefits are realized
D. No specific documents related to benefits are necessary

Answer:

A

NEW QUESTION 72
- (Exam Topic 2)
How does the project plan help to support the 'manage by stages' principle?

A. By identifying the customer's quality expectations
B. By defining products to ensure they are fit for purpose
C. By identifying the major control points and milestones
D. By estimating the timescales and costs of the project

Answer: C

Explanation:

Reference
http://prince2.wiki/Manage_by_stages

NEW QUESTION 73
- (Exam Topic 2)
What problem may occur if projects are not aligned with corporate business strategy?

A. The control of projects may be poor
B. The outputs may be of poor quality
C. The objectives of different projects may overlap
D. The project management approaches used may differ

Answer: D

NEW QUESTION 76
- (Exam Topic 2)
According to the 'defined roles and responsibilities' principle, how many categories of stakeholder interest need to be represented in the project management team?

A. One
B. Two
C. Three
D. Six

Answer: C

Explanation:

Reference: https://p2.tech-academy.co.uk/organisation/

NEW QUESTION 78
- (Exam Topic 2)
Which is a minimum requirement for applying the organization theme?

A. Each member of the project management team must have a written role description
B. The roles of the project management team must be combined, wherever possible
C. The project manager must be appointed from the supplier organization
D. The frequency of communication to the project's stakeholders must be documented

Answer: D

Explanation:

Reference
http://prince2.wiki/Themes#Organization_Theme

NEW QUESTION 79
- (Exam Topic 2)
Which is a purpose of the 'closing a project' process?

A. To provide the project board with information to judge the success of a stage
B. To confirm the project has nothing more to deliver
C. To establish mechanisms to judge whether the project is still viable
D. To establish mechanisms for forecasting project objectives

Answer: B

Explanation:

Reference
http://prince2.wiki/Closing_a_Project#Objective

NEW QUESTION 82
- (Exam Topic 2)
Which process provides the Project Board with sufficient information for it to review the success of a completed stage and confirm continued business justification?

A. Controlling a Stage
B. Closing a Project
C. Directing a Project
D. Managing a Stage Boundary

Answer: D

NEW QUESTION 85
- (Exam Topic 2)
Which are purposes of the quality theme?
* 1. To implement continuous improvement during the project
* 2. To establish how the project will ensure that products created will be acceptable to key stakeholders
* 3. To ensure that the project is desirable and achievable
* 4. To identify, assess and control uncertainty

A. 1 and 2
B. 2 and 3
C. 3 and 4
D. 1 and 4

Answer: B

Explanation:
Reference https://www.whatisprince2.net/prince2-theme-quality.php

NEW QUESTION 89
- (Exam Topic 2)
Who are considered as the stakeholders in a project?

A. Only those benefitting the project
B. Everyone in the corporate organization
C. Everyone involved in or affected by the project
D. Only those who are users of the products

Answer: C

NEW QUESTION 94
- (Exam Topic 2)
Which is an objective of the 'initiating a project' process?

A. To ensure that baselines are established and controlled
B. To ensure that the business case is kept under review
C. To ensure that the planned products are delivered within tolerances
D. To ensure that user acceptance of the products is confirmed

Answer: C

Explanation:

Reference
http://prince2.wiki/Initiating_a_Project#Objective

NEW QUESTION 98
- (Exam Topic 2)
Identify the missing words in the following sentence. A Project Manager agrees the [?] with a Team Manager.

A. project cost tolerance
B. stage cost tolerance
C. Work Package cost tolerance
D. product cost tolerance

Answer: C

NEW QUESTION 102
- (Exam Topic 2)
Which statement describes the context of the 'initiating a project" process?

A. The project is viewed from the perspective of the project board in this process
B. This process should result in key stakeholders being committed to the project
C. This process is triggered by the assembly of the project brief
D. The 'controlling a stage' process will start immediately after this process

Answer: B

NEW QUESTION 103
- (Exam Topic 2)
According to the 'continued business justification' principle, when is a justifiable reason for a project FIRST needed?

A. After the executive has been appointed
B. When authorized by the corporate, programme management or the customer
C. Before work to start the project commences
D. When an organization produces its business plans

Answer: C

Explanation:

Reference:
http://prince2.wiki/Continued_business_justification

NEW QUESTION 105
- (Exam Topic 2)
Why is a project brief produced?

A. To act as a trigger for the 'starting up a project' process
B. To record the how the project will communicate with its stakeholders
C. To provide a full and firm foundation for the initiation of a project
D. To be used by the project board as a basis for reviewing the progress of a project

Answer: C

NEW QUESTION 108
- (Exam Topic 2)
Why is the 'initiating a project' process used?

A. To decide which project approach is suitable for the project
B. To fully understand how the project objectives will be achieved before committing significant resources
C. To produce the required work packages
D. To enable corporate or programme management to give authorization to deliver a project

Answer: B

Explanation:
Reference https://www.whatisprince2.net/prince2-process-initiating-a-project.php

NEW QUESTION 109
- (Exam Topic 2)
Which is a minimum requirement for applying the change theme?

A. To identify whether an issue affects the continuation of the project
B. To ensure each change is managed as an exception
C. To produce a breakdown of the products to be produced
D. To tailor all changes to improve the quality of the project

Answer: B

NEW QUESTION 112
- (Exam Topic 2)
Where should decisions regarding the tailoring of the project be recorded?

A. Project brief
B. Project initiation documentation
C. Project mandate
D. Stage plan

Answer: D

NEW QUESTION 113
- (Exam Topic 2)
Which is a responsibility of the project board?

A. To manage the team managers and project support
B. To ensure production of the project's outputs
C. To ensure effective communication with external stakeholders
D. To implement the change control approach

Answer: C

Explanation:

Reference:
http://prince2.wiki/Organization#Project_Board

NEW QUESTION 117
- (Exam Topic 2)
Which approach must be followed as a minimum requirement for applying the plans theme?

A. Activity-based planning
B. Product-based planning
C. Agile
D. Risk management

Answer: B

NEW QUESTION 119
- (Exam Topic 2)
Which is an assumption about the PRINCE2 customer/supplier environment?

A. The supplier will pay for the project
B. The customer will provide the resources to deliver the products
C. The customer will specify the desired result
D. The supplier will tailor the project's application of PRINCE2

Answer: C

NEW QUESTION 121
- (Exam Topic 2)
What theme estimates the cost of delivering the project?

A. Business Case
B. Change
C. Plans
D. Progress

Answer: C

NEW QUESTION 122
- (Exam Topic 2)
Identify the missing words in the following sentence. The role of [?] is responsible for carrying out a risk response action to respond to a particular risk.

A. Project Assurance
B. Project Support
C. the risk actionee
D. the risk owner

Answer: C

NEW QUESTION 125
- (Exam Topic 2)
Which is a minimum requirement for applying the organization theme?

A. To document the project management team structure
B. To define the experience required for each project role
C. To include external stakeholders on the project board
D. To train project team members in the use of PRINCE2

Answer: A

Explanation:

Reference
http://prince2.wiki/Themes#Organization_Theme

NEW QUESTION 126
- (Exam Topic 2)
Which is a minimum requirement for applying the 'change' theme?

A. Specify in the change control approach the means by which project products will be protected
B. Document the format and contents of the issue register
C. Produce issue reports to document the impact assessment for requests for change
D. Delegate the change authority to the senior supplier(s) for supplier off-specifications

Answer: C

NEW QUESTION 127

- (Exam Topic 2)
Which is a minimum requirement for applying the plans theme?

A. The project must have at least two management stages
B. The team managers in the project must prepare team plans
C. Scope tolerance must be prioritized using MoSCoW
D. The project plan must be presented as a Gantt chart

Answer: B

Explanation:

Reference
http://prince2.wiki/Themes#Plans_Theme

NEW QUESTION 129
- (Exam Topic 2)
Which should be provided by corporate or programme management before the Starting up a Project process commences?

A. A Project Brief
B. Sufficient information to identify the prospective Executive
C. The Project Initiation Documentation
D. Authority to initiate a project

Answer: B

NEW QUESTION 132
- (Exam Topic 2)
Which is a responsibility of a risk owner?

A. Identify risks to the project that might occur in their department
B. Own and authorize the use of the risk budget to fund risk responses
C. Manage, monitor and control all aspects of an assigned risk
D. Determine project risk appetite

Answer: C

NEW QUESTION 133
- (Exam Topic 2)
Which is a minimum requirement for applying the change theme?

A. To establish a change budget to fund changes in scope
B. To appoint the project manager as part of the change authority
C. To define the project's approach to baselining products
D. To record every issue that is raised in the issue register

Answer: D

Explanation:

Reference
http://prince2.wiki/Themes#Change_Theme

NEW QUESTION 134
- (Exam Topic 2)
Which product defines how the project board should approve the management products produced during the 'initiating a project' process?

A. Communication management approach
B. Quality management approach
C. Project plan
D. Initiation stage plan

Answer: C

NEW QUESTION 136
- (Exam Topic 1)
Which is an objective of the Closing a Project process?

A. Prepare the plan for the next stage
B. Assess any benefits that have already been realized
C. Produce a Benefits Review Plan to identify what benefits are expected
D. Check that all benefits are realized before closing a project

Answer: B

NEW QUESTION 137

- (Exam Topic 1)
What needs to be in place to ensure effective issue and change control?

A. Configuration management system
B. Manage by exception
C. Quality planning
D. Information needs for stakeholders

Answer: A

NEW QUESTION 141
- (Exam Topic 1)
Which product documents the information needed to demonstrate continued business justification?

A. Business Case
B. Communication Management Strategy
C. Project Product Description
D. Quality Management Strategy

Answer: A

NEW QUESTION 145
- (Exam Topic 1)
Which process covers the work done by external suppliers who may NOT be using PRINCE2?

A. Closing a Project
B. Managing a Stage Boundary
C. Managing Product Delivery
D. Directing a Project

Answer: C

NEW QUESTION 148
- (Exam Topic 1)
Identify the missing words in the following sentence. A project is [?] organization that is created for the purpose of delivering business products.

A. a corporate
B. a temporary
C. an external
D. a technical

Answer: B

NEW QUESTION 152
- (Exam Topic 1)
Which project management team member represents the interest of those who will operate the project's products to realize the benefits after the project is complete?

A. Executive
B. Senior User
C. Senior Supplier
D. Project Manager

Answer: B

NEW QUESTION 157
- (Exam Topic 1)
Which is a purpose of the Initiating a Project process?

A. Decide if it is worthwhile to initiate a project
B. Decide on the project approach
C. Establish solid foundations for a project
D. Identify the number of Work Packages required

Answer: C

NEW QUESTION 162
- (Exam Topic 1)
What is the definition of a project outcome?

A. A measurable improvement that is perceived as an advantage by one or more stakeholders
B. The reason for the project
C. The result of the change derived from using the project's outputs
D. The project's specialist products.

Answer: C

NEW QUESTION 167
- (Exam Topic 1)
Which characteristic distinguishes a project from regular business operations?

A. Produces benefits
B. Introduces business change
C. Manages stakeholders
D. Incurs cost

Answer: B

NEW QUESTION 170
- (Exam Topic 1)
Which is a purpose of the Directing a Project process?

A. Provide the information required to confirm if it is worthwhile to initiate a project
B. Enable overall control of a project to be exercised by the Project Board
C. Establish the level of control required by the Project Board after initiation.
D. Provide sufficient information so that the current stage can be reviewed and the next Stage Plan approved

Answer: B

NEW QUESTION 175
- (Exam Topic 1)
Which is NOT a purpose of the Organization theme?

A. Define a project management team structure
B. Define the level of tolerance for each level of the project management team
C. Define the Project Board's responsibility for directing the project
D. Define which role is accountable for the project's success

Answer: B

NEW QUESTION 176
- (Exam Topic 1)
Identify the missing word in the following sentence. A member of the Project Board is responsible for [?] assurance.

A. quality
B. supplier
C. risk
D. product

Answer: B

NEW QUESTION 180
- (Exam Topic 1)
Which two roles are linked by the Managing Product Delivery process?

A. Corporate or programme management and Project Board
B. Project Board and Project Manager
C. Project Manager and Team Manager
D. Team Manager and external supplier

Answer: C

NEW QUESTION 185
- (Exam Topic 1)
Which should be used to document any uncompleted work that needs to be done to a project product after the project has closed?

A. Off-specifications
B. Follow-on action recommendations
C. Issue Register
D. Risk Register

Answer: B

NEW QUESTION 186
- (Exam Topic 1)
Which should be funded from a change budget?

A. The Starting up a Project process
B. A fallback plan
C. An agreed change to the scope of a project
D. A change to a plan, within allocated tolerances, due to poor estimating

Answer: C

NEW QUESTION 187
- (Exam Topic 1)
Which is NOT included in the PRINCE2 definition of a project?

A. A project is a temporary organization
B. A project's purpose is to deliver one or more business products
C. A project is part of 'business as usual'
D. A project is based on an agreed Business Case

Answer: C

NEW QUESTION 192
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